



Attendees

- Elected Officials: Matt Crane, Nancy Doty, Bill Holen, Nancy Jackson, Dr. Kelly Lear-Kaul, Sue Sandstrom, Nancy Sharpe,
- County Staff: Keith Ashby, David Bessen, Mary Lisa Bugel, Steve Byer, Ron Carl, Shannon Carter, Chandra DeSimone, Victoria Gallegos, Tim Hanson, Dick Hawes, Janet Kennedy, Diana Maes, Matthew Nii, Louie Perea, Jonathan Rajewich, Andrea Rasizer, Jason Reynolds, Dave Schmit, Marc Scott, Gail Stumpo, Cheryl Ternes, Todd Weaver
- Absent Departments: Community Resources, Human Resources

Improve Government Efficiencies

Performance Indicator: **Efficient Use of Taxpayer Dollars**

Agenda Objective: Highlight structurally balanced budget, bond rating and reserves measures.

Facilitator: **Todd Weaver, Finance**

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Action Items
Budgeting Ratio: Maintain the ratio of budgeted ongoing expenditures to budgeted ongoing revenue in general fund at ≤1.00 (annual)	0.998 (2014)	0.999 (2015)	≤1.00		
Bond Rating: Maintain Standard and Poor's bond rating of AA- (annual)	AA- (2015)	AA (2016)	AA-		- Standard & Poor's increased Arapahoe County's bond rating to AA from AA- after the County refinanced \$25.2 million in COPs– saving \$1.55 million in debt service over the remaining six years of the loan.
Reserves: Ratio of actual reserves to policy reserves ≥ 1.00 (annual)	2.78 (2015)	2.78 (2015)	≥ 1.00		

Performance Key:	On Target	Caution	Below Plan	Baselining	Tracking Measure
Initiative Key:	✓Complete	On Schedule	Behind Schedule	Planning	? Not Started



Results oriented budgeting: % of results oriented budget process implemented	5 milestones complete (Q3 2015)	7 milestones complete (2015)	7	Result oriented budgeting implementation	
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Performance Indicator: Energy and Utility Efficiency

Agenda Objective: Share progress on the projects and quick wins from the energy performance contract.

Facilitator: **Dick Hawes, Director of Facilities and Fleet**

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Identified from February Meeting
Water Usage and Cost Savings: Reduce overall water usage in County buildings and on County equipment in order to increase cost-savings (using utility tracking system)	<i>Admin 1</i>			Implementing Water Reduction Strategies	<ul style="list-style-type: none"> - Based on the comprehensive project plan, the payback on entire program is 8.5 years - Performance data with targets will be available Q2-16; targets will be in line with guaranteed savings from performance contract
	6.32 gal/sqft (Q4 2014)	4.95 gal/sqft (Q4 2015)	N/A		
	<i>CentrePoint</i>				
	6.06 gal/sqft (Q4 2014)	4.41 gal/sqft (Q4 2015)	N/A		
Gas and Electric: Reduce overall gas and electric usage in County buildings in order to increase cost-savings (using utility tracking system)	<i>Admin 1</i>				<ul style="list-style-type: none"> - Performance data with targets will be available Q2-16; targets will be in line with guaranteed savings from performance contract
	19.74 btu/sqft (Q4 2014)	9.77 btu/sqft (Q4 2015)	N/A		
	<i>CentrePoint</i>				
	18.69 btu/sqft (Q4 2014)	7.55 btu/sqft (Q 2015)	N/A		

Performance Key:	On Target	Caution	Below Plan	Baselining	Tracking Measure
Initiative Key:	✓Complete	On Schedule	Behind Schedule	Planning	? Not Started



Fuel Efficiency: Increase the average MPG on county vehicles, by class (<i>annual</i>)	13.659 mpg (2014)	13.716 mpg (2015)	N/A	Enhancing Fuel Efficiency - Purchasing Specifications - Fleet Utilization	
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Performance Indicator: **Process Improvement**

Agenda Objective: Discuss updates and challenges of the digital transformation strategy; Gather feedback and direction

Facilitator: **David Bessen, Information Technology**

Result Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Identified from February Meeting
Creating Digital Government: % Strategic Digital Transformation Plan project completed	4 milestones complete (Q3 2015)	5 milestones complete (2015)	5	Analog to Digital Transformation Strategy	

Performance Indicator: **Process Improvement**

Agenda Objective: Share progress on the Formal Solicitation BPI project

Facilitator: **Mary Lisa Bugel, Finance**

Result Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Identified from February Meeting
Business Process Improvement (BPI): % of Business Process Improvement training project complete	4 milestones complete (Q3 2015)	4 milestones complete (2015)	4	Process Improvement Implementation	- NOTE: Currently revising the initiative to include the 2016 Cohort BPI Training

Performance Key:	On Target	Caution	Below Plan	Baselining	Tracking Measure
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning	? Not Started



Improve the County’s Economic Environment

Performance Indicator: **Community Development**

Agenda Objective: Highlight performance data from current planning and key milestones for the land development BPI for 2016

Facilitator: **Jason Reynolds, Planning Division**

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Identified from February Meeting
Land Development Services: Improved efficiency of the land development process	5 milestones complete (Q3 2015)	6 milestones complete (2015)	6	Land Development Code Process Improvement	

Performance Indicators not on the 2/16 agenda

Performance Indicator: **Effective Budgeting**

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Identified from February Meeting
Revenue Projection: Ratio of projected revenues to actual revenues to be within \pm 5% of 1.00 (annual)	-2.1% (2014)	TBD (2015)	\pm 5% of 1.00	Revenue and Expenditure Projection Training	<ul style="list-style-type: none"> - *NOTE: More accurate data will available in May - Todd Weaver: Report on upcoming training dates and overview of topics

Performance Key:	On Target	Caution	Below Plan	Baselining	Tracking Measure
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<p>*Expenditure Projections: Ratio of projected expenditures to actual expenditures to be within ± 5% of 1.00 (annual)</p>	<p>-1.1% (2014)</p>	<p>TBD* (2015)</p>	<p>± 5% of 1.00</p>		
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Performance Indicator: **Business and Job Growth**

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Identified from February Meeting
<p>Job Growth: Jobs added as a result of efforts by Economic Development Partners (EDP)</p>	<p>3,401 new jobs added (Q3 YTD 2015)</p>	<p>X* new jobs added (YTD 2015)</p>	<p>N/A</p>		<p>- *NOTE: Will provide updates at Align Arapahoe Meeting in May</p>
<p>New Worker Earnings: Economic Development Partners (EDP) and Chambers contribute to an estimated \$X in economic activity</p>	<p>\$358,114,259 (Q3 YTD 2015)</p>	<p>X* (YTD 2015)</p>	<p>N/A</p>		
<p>Business Growth: New and expanded businesses directly resulting from EDP efforts</p>	<p>8 total (Q3 YTD 2015)</p>	<p>X* total (YTD 2015)</p>	<p>N/A</p>		

Performance Key:	On Target	Caution	Below Plan	Baselining	Tracking Measure
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Business Engagement: Activities to promote the economic health of the region	N/A	N/A	N/A		<ul style="list-style-type: none"> - ADWI: Provide updates on MOU with Chambers of Commerce at next meeting
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Performance Indicator: **Workforce Education**

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Identified from February Meeting
Certificate and Degree Attainment: # of customers served through A/D Works! by type of post-secondary education	704 Total customers (Q3- YTD 2015)	X* Total customers (YTD 2015)	N/A		<ul style="list-style-type: none"> - *NOTE: Will provide updates at Align Arapahoe Meeting in May - ADWI: Research measure to capture additional educational opportunities within the County that extend beyond A/DWorks! Programs

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