



Attendance

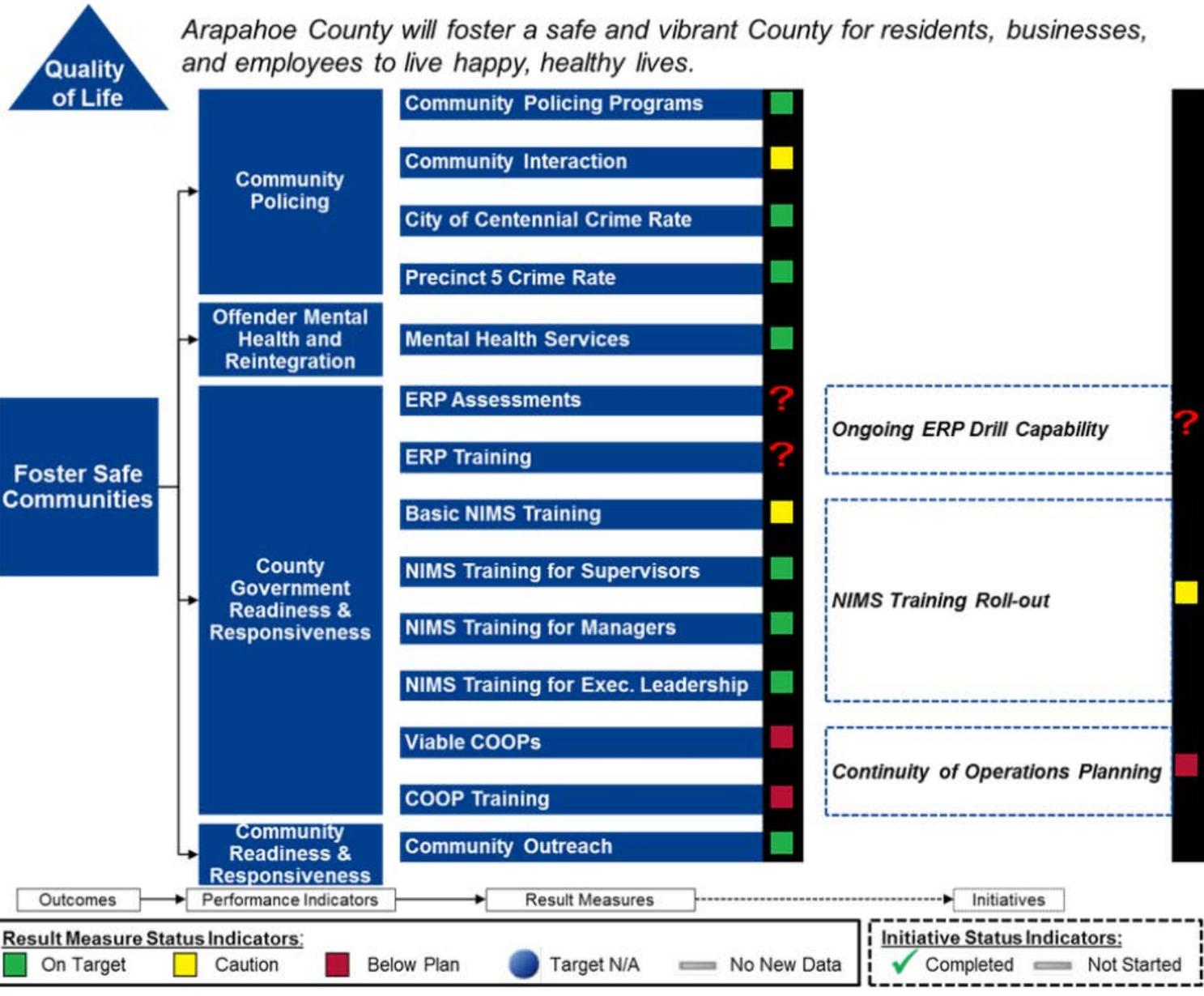
Elected Officials: Rod Bockenfeld, Matt Crane, Nancy Doty, Bill Holen, Nancy Jackson, Kelly Lear-Kaul, Sue Sandstrom

County Staff: Lisa Avendano, Monica Babbitt, Candace Bretsch, Ron Carl, Shannon Carter, Debbie Dater, Nate Fogg, Shannon Geyer, Sarah Godlewski, Brian Gilpatrick, Don Klemme, Victoria Krupke, Diana Maes, Matthew Nii, Louie Perea, Andrea Rasizer, Cheryl Ternes, Dave Schmit, Marc Scott, Mary VanDeroef, Bryan Weimer

Absent Departments: Facilities and Fleet Management, Finance

Performance Indicator	Agenda Objective	Facilitator
Foster Safe Communities		
County Government Readiness and Responsiveness	Share and discuss progress with <i>NIMS training completion</i>	Louie Perea, Sheriff's Office
	Share and discuss progress with <i>COOP completion</i>	Nathan Fogg, Sheriff's Office
	Discuss next steps regarding <i>ERP Training</i> and <i>ERP Assessment</i>	Ron Carl, County Attorney
	Debrief the July 15 th emergency preparedness <i>drill at CentrePoint</i>	Nathan Fogg, Sheriff's Office
Community Readiness and Responsiveness	Share and discuss progress with <i>Community Outreach</i>	Nathan Fogg, Sheriff's Office
Community Policing	Share and discuss measures for <i>Community Policing Programs; Community Interaction; City of Centennial Crime ate; and Precinct 5 Crime Rate</i>	Louie Perea, Sheriff's Office
Offender Mental Health and Reintegration	Share and discuss measure for <i>Mental Health Services</i>	Louie Perea, Sheriff's Office
Foster a Healthy and Vibrant County		
Health	Debrief <i>Suicide Prevention Week</i> and discuss next steps	Candace Bretsch, Coroner's Office

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



Performance Key:	■ On Target	■ Caution	■ Below Plan	● Target N/A
Initiative Key:	✓ Complete	■ On Schedule	■ Behind Schedule	■ Planning/Not Started



Foster Safe Communities

Performance Indicator: County Government Readiness and Responsiveness

Agenda Objective: Share and discuss progress with *NIMS training completion*

Facilitator: Louie Perea, Sheriff's Office

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items
Basic NIMS Training [IS-100, IS-700]: By end of 2015, 100% of current employees will have completed relevant National Incident Management System (NIMS) training	IS-100: 61% IS-700: 56% (Q1-15)	IS-100: 68% IS-700: 63% (Q2-15)	100% of Employees	NIMS Training Roll-out	<ul style="list-style-type: none"> - All departments/offices: <ul style="list-style-type: none"> o Encourage staff to complete IS-100 and IS-700 o If needed, reach out to the Sheriff's Office for ideas to overcome challenges of the course material - Communication Services: Begin developing media plan to announce the County's accomplishments with NIMS training – Arapahoe County is on the forefront of emergency preparedness in the region.
NIMS Training for Supervisors [IS-200, IS-800]: By end of 2015, 50% of all supervisors and above will have completed relevant National Incident Management System (NIMS) training	IS-200: N/A IS-800: N/A (Q1-15)	IS-200: 59% IS-800: 46% (Q2-15)	50% of Supervisors		<ul style="list-style-type: none"> - All Supervisors and Above: Complete IS-800 before December
NIMS Training for Managers [ICS-300]: By end of 2015, 25% of all managers and above will have completed relevant National Incident Management System (NIMS) training	N/A (Q1-15)	39% (Q2-15)	25% of Managers		<ul style="list-style-type: none"> - All Managers and Above: Remember to check the co.train.org frequently for training availability - Upcoming ICS-300 course in October

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



<p>NIMS Training for Executive Leadership [ICS-400]: By end of 2015, 25% of all Elected Officials, Department Directors, and Deputies will have completed relevant National Incident Management System (NIMS) training</p>	<p>N/A (Q1-15)</p>	<p>25% (Q2-15)</p>	<p>25% of Executive Leadership</p>		<ul style="list-style-type: none"> - All Executive Leaders: Remember to check the co.train.org frequently for training availability - Upcoming ICS-400 course in November
---	------------------------	------------------------	------------------------------------	--	--

NIMS Training Completion 9/21/15						
Office/Department	Basic		Supervisor		Mgr	Exec
	ICS-100	ICS-700	ICS-200	ICS-800	ICS-300	ICS-400
Assessor	63.79%	60.34%	66.67%	66.67%	25.00%	0.00%
BoCC	88.89%	88.89%	66.67%	33.33%	0.00%	0.00%
Clerk & Recorder's Office	56.78%	19.49%	11.76%	11.76%	0.00%	0.00%
Communication Services	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Community Resources	72.78%	70.00%	62.50%	62.50%	0.00%	0.00%
Coroner's Office	100.00%	100.00%	100.00%	100.00%	100.00%	#DIV/0!
County Attorney	50.00%	41.67%	0.00%	0.00%	0.00%	0.00%
Facilities & Fleet	98.11%	97.17%	86.96%	86.96%	50.00%	0.00%
Finance	59.26%	48.15%	60.00%	60.00%	66.67%	100.00%
Human Resources	100.00%	100.00%	0.00%	33.33%	33.33%	0.00%
Human Services	38.64%	34.30%	19.40%	23.88%	0.00%	0.00%
IT	62.12%	50.00%	22.22%	44.44%	11.11%	0.00%
Open Space	60.00%	60.00%	50.00%	50.00%	100.00%	100.00%
OPM	100.00%	100.00%	0.00%	0.00%	0.00%	0.00%
PWD	82.35%	85.29%	76.00%	60.00%	50.00%	0.00%
Sheriff	82.02%	81.29%	79.61%	39.81%	69.70%	69.23%
Treasurer	60.00%	45.00%	75.00%	75.00%	33.33%	0.00%
TOTAL	67.97%	63.38%	58.93%	45.73%	39.25%	25.00%
2015 year-end target	100%	100%	50%	50%	25%	25%

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



Performance Indicator: County Government Readiness and Responsiveness

Agenda Objective: Share and discuss progress with *COOP completion*

Facilitator: Nathan Fogg, Sheriff’s Office

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items
Viable COOPS: By June 2015, 100% of departments/offices will have viable Continuity of Operations Plans (COOPs)	0% (0 of 18) (Q1-15) 12 COOPs ready for deconfliction	0%* (0 of 18) (Q2-15) 15 COOPs ready for deconfliction	100% of COOPs are viable	Continuity of Operations Planning	<ul style="list-style-type: none"> - *No departments can consider their COOP viable until it has gone through deconfliction - There are 18 COOPs for the 17 departments/offices - PWD, Clerk and Recorder, and Communication Services need to designate alternate facilities for each of their primary facilities by September 30th. - Departments/Offices should contact Ashley Cappel, acappel@arapahoegov.com, for more information
COOP Training: By end of 2015, 100% of all identified personnel will be trained on using their viable COOP.	0% (0 of 18) (Q1-15)	0% (0 of 18) (Q2-15)	N/A		<ul style="list-style-type: none"> - Nate Fogg: Following de-confliction of COOPs, assist departments/offices in training and practicing using their COOP.

Performance Indicator: County Government Readiness and Responsiveness

Agenda Objective: Discuss next steps regarding *ERP Training* and *ERP Assessment*

Facilitator: Ron Carl, County Attorney

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items
ERP Assessments: Assess 100% of ERPs every 18 months	Revised for 2015/2016	N/A	100% of ERPs	Ongoing ERP Drill Capability	<ul style="list-style-type: none"> - Louie Perea, Nate Fogg, Ron Carl: Discuss ERP assessments and training roles and responsibilities with new Risk Manager when she starts in November. Until roles and responsibilities are clarified, no new drills will be coordinated.
ERP Training: Ensure 100% of employees complete ERP training every 18 months	Revised for 2015/2016	N/A	100% of Employees		<ul style="list-style-type: none"> - Ron Carl: Identify a process to encourage hiring managers to make their new employees take the online ERP training during their first week of work.

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



Performance Indicator: County Government Readiness and Responsiveness

Agenda Objective: Share and discuss progress with *Community Outreach*

Facilitator: Nathan Fogg, Sheriff’s Office

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items
Community Outreach: Conduct 2 outreach/education activities for emergency and disaster preparedness	2 of 2 events held (2014)	11 of 2 events held (August 2015- YTD)	2		<ul style="list-style-type: none"> - ACSO OEM and ACSO Community Resources held two active shooter drills on the Oppenheimer Campus in Centennial on February 25th and March 18th. - Other events include HOA presentations, Touch-a-Trucks, Citizen Academies, Active Threat trainings, preparedness fairs, open houses, etc. - Nate Fogg and OPM: Refine/revise this measure for 2016

Performance Indicator: Community Policing

Agenda Objective: Share and discuss measures for *Community Policing Programs; Community Interaction; City of Centennial Crime Rate; and Precinct 5 Crime Rate*

Facilitator: Louie Perea, Sheriff’s Office

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items
Community Policing Programs: Increase the number of citizens and entities engaged through community policing and problem-solving efforts by 5% by 2015	5,592 attendees (Q2- 3-year average 2012, 2013, 2014)	6,292 attendees (Q2-15)	5,872 attendees		
Community Interaction: Increase the number of deputy-citizen contacts (e.g. community contacts, business checks, citizen assists) by 5% by 2015	3,649 contacts (Q2- 3-year average 2012, 2013, 2014)	2,507 contacts (Q2-15)	3,832 total # of contacts		<ul style="list-style-type: none"> - The # of contacts rose from 2,380 in Q1-15 to 2,507 in Q2-15. This is a 5% increase from the first quarter to the second quarter, which is on target for the overall goal in 2015 of increasing 5% from the 2012-2014 average.

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



<p>City of Centennial Crime Rate: Ensure that the crime rate in the City of Centennial is 10% below that of other Colorado Cities, on average, with a population over 75,000</p> <p>Rate: # per 100,000 population</p>	Violent Crime	Violent Crime	Violent Crime	<ul style="list-style-type: none"> - <i>Violent crime includes:</i> Murder, Manslaughter, Forcible Rape, Robbery and Aggravated Assaults. - <i>Eight City average includes:</i> The eight cities on the Front Range with a population between 75,000 and 125,000, including Arvada, Boulder, Centennial Greeley, Longmont, Pueblo, Thornton and Westminster.
	136	106	≤282	
	Burglary	Burglary	Burglary	
	177	234	≤527	
	Larceny/Theft	Larceny/Theft	Larceny/Theft	
897	997	≤2,187		
Motor Vehicle Theft	Motor Vehicle Theft	Motor Vehicle Theft		
69	70	≤230		
(2013)	(2014)			
<p>Precinct 5 Crime Rate: Reduce the crime rate in Precinct 5 by 5% over the next 5 years and maintain that lower crime rate for future years</p>	Violent Crime	Violent Crime	Violent Crime	<ul style="list-style-type: none"> - Precinct 5 is a focus area because it is the highest crime area within the jurisdiction of the Arapahoe County Sheriff Office - Precinct 5 has between 22,000 and 24,000 residents; minor fluctuations in actual crime numbers can have a big impact on the crime rate
	269	259	≤266	
	Burglary	Burglary	Burglary	
	672	605	≤665	
	Larceny/Theft	Larceny/Theft	Larceny/Theft	
2,007	1,696	≤1,987		
Motor Vehicle Theft	Motor Vehicle Theft	Motor Vehicle Theft		
286	329	≤283		
(2013)	(2014)			

Performance Indicator: Offender Mental Health and Reintegration

Agenda Objective: Share and discuss measure for *Mental Health Services*

Facilitator: Louie Perea, Sheriff's Office

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items
<p>Mental Health Services: Provide a minimum of 1.16 mental health contacts per inmate per month</p>	1.25 (Q1-15)	1.40 (Q2-15)	1.16 avg. # of mental health contacts		<ul style="list-style-type: none"> - <i>Health Justice Learning Collaborative (HJLC) with the National Council for Behavioral Health:</i> Chief Line, Captain Halaba, and Mental Health Coordinator Julie Jacobs are participating along with Aurora Mental Health and Arapahoe/Douglas Mental Health to further identify gaps in current mental health coverage/care and assist in identifying ways to address them (See handout)

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



Foster a Healthy and Vibrant County

Performance Indicator: Health

Agenda Objective: Debrief *Suicide Prevention Week* and discuss next steps

Facilitator: Lisa Avendano and Candace Bretsch, Coroner’s Office

Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items
Suicide Prevention Awareness Efforts: Reduce the suicide rate in Arapahoe County Rate: # per 100,000	16.48 102 total (2014)	10.34 64 total (August 2015- YTD)	Reduce suicide rate from previous period	<i>Suicide Prevention Awareness Efforts</i>	

Performance Indicators Not on the 9/21 Agenda

Performance Indicator: <i>Vulnerable Populations</i>					
Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items from June 22 nd meeting
Unemployed served: % of unemployed residents served by ADW!	20.42% (Q2-14)	14.45% (Q2-15)	N/A		Connecting Colorado is the data repository used by A/D Works! <ul style="list-style-type: none"> • 10,998 total clients using the center. • 1,997 is the unique customer count. • 2,349 are clients who retained employment for 6 months. The data lags in time and is entered into the quarter that it is made available.
Recently Employed Wages: Average hourly rate for unemployed clients recently placed by ADWorks! compared to those who were not	\$13,614 difference between ADW and non-ADW (Q2-14)	\$13,201 (Q2-15)	N/A		- Patrick Holwell: Identify the % of people using ADW! services who are working multiple jobs

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



Remaining at Home: % of children who remained safely at home during case involvement with the Department of Human Services	87.41% (Q2-14)	90.85% (Q2-15)	86%		-
Ageing Strategic Plan: % of Ageing Strategic Plan project completed	6 of 8 milestones complete (Q1-15)	X of 8 milestones complete (Q2-15)	8 milestones	Ageing Strategic Plan	-
Performance Indicator: Health					
Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items from June 22 nd meeting
Behavioral Health: Increase opportunities for employees to enhance their skills in addressing behavioral health issues for their customers	New for 2015/2016	TBD	N/A	TBD	<ul style="list-style-type: none"> - Todd Spanier: Identify opportunities to provide Mental Health First Aid courses to public - 1-hour Mental Health First Aid course offered on 9/23 at 11am in the East Hearing Room
Smoking Cessation: Decrease youth initiation of tobacco use	New for 2015/2016	TBD	N/A	TBD	<ul style="list-style-type: none"> - Measure and initiatives for 2015 TBD - Office of Performance Management and Tri-County Health Department are meeting on 9/22 to further refine measures and initiatives
Performance Indicator: Parks, Trails, and Open Spaces					
Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items from June 22 nd meeting
Investment into Parks, Trails, and Open Space: \$ invested into community	Shareback: \$10.66 mil Grants:	Shareback: -- Grants:	N/A		<ul style="list-style-type: none"> - Data will be available 2015 year-end

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



through Shareback, Grants, and leveraged funding for parks, trails, and open spaces	\$1.86 mil	--			
	Joint Projects:	Joint Projects:			
	\$2.64 mil	--			
	AC Projects:	AC Projects:			
	\$2.35 mil	--			
	Total Community Investment:	Total Community Investment:			
	\$33.27 mil	--			
	(2014)	(2015)			
Parks, Trails, and Open Space Projects and Initiatives: # of projects and initiatives utilizing Open Space funding in Arapahoe County	# of projects and initiatives	# of projects and initiatives			
	99	--			
	# of miles of developed/improved trails	# of miles of developed/improved trails			
	12.53	--			
	# of acquired acres	# of acquired acres			
	9.48	--			
	(2014)	(2015)	N/A	<i>South Platte Working Group</i> <i>High Line Canal Working Group</i> <i>Cherry Creek Basin Working Group</i> <i>Fairgrounds Park Update</i>	- Data will be available 2015 year-end
Performance Indicator: Alternative Transportation Opportunities					
Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items from June 22nd meeting

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started



Use on Major Trail Routes: # of trail users (pedestrian/biker users)	71,271 (Aug-Dec 2014)	86,685 (August 2015-YTD)	N/A		<ul style="list-style-type: none"> - Data collection began in August of 2014, the number shown is five months of data - In June of 2015, pedestrian trail counts at Parker Jordan started being included in the data set
Trail Master Plan: Milestones	<i>New for 2015</i>	TBD	N/A	<i>Trail Master Plan</i>	-
Performance Indicator: Transportation Network Operations					
Measure	Previous Performance	Current Performance	Target	Initiatives	Notes and Actions Items from June 22 nd meeting
Safety: # of accidents per volume (peak vs. non-peak)	11,502 (2013)	12,599 (2014)	N/A	<i>Safety Enhancement Program</i> <i>Countywide Safety Plan</i>	<ul style="list-style-type: none"> - Bryan Weimer: Obtain benchmark data from Jefferson and Douglas counties
Congestion: Includes Average Vehicle Hours of Delay (AVHD), Vehicle Hours Traveled (VHT), and Average Travel Time Variation (ATTV)	<i>New for 2015</i>	AVHD	N/A	<i>Implement Advanced Traffic Management System (ATMS)</i>	-
		7.56			
		VHT			
		4,935.24			
ATTV	1.17 (2015)				
Infrastructure Condition: Pavement, Bridge, and Signal Condition Indexes	<i>Pavement (0 – 100)</i>	--	<i>Pavement</i>	<i>Infrastructure Condition Improvement and Outreach Plan</i>	<ul style="list-style-type: none"> - New pavement data available in 2016 (every 3 years) - New bridge data available year-end 2015 (every 2 years) - New traffic signal data available in 2016 (every 3 years)
	68 (2014)		72		
	<i>Bridge (0 – 9)</i>		<i>Bridge</i>		
	6.62 (2013)		7		
<i>Traffic Signal (0 – 100)</i>	87 (2014)	<i>Traffic Signal</i>	80		

Performance Key:	On Target	Caution	Below Plan	Target N/A
Initiative Key:	✓ Complete	On Schedule	Behind Schedule	Planning/Not Started