



Administration Building  
West Hearing Room  
5334 S. Prince St.  
Littleton, CO 80120  
303-795-4630  
Relay Colorado 711

Kathleen Conti, District 1  
Nancy Sharpe, District 2  
Jeff Baker, Chair, District 3  
Nancy Jackson, Chair Pro Tem, District 4  
Bill Holen, District 5

## **Study Session**

**August 6, 2019**

The Arapahoe County Board of County Commissioners typically holds weekly Study Sessions on Monday and Tuesday. Study Sessions (except for Executive Sessions) are open to the public and items for discussion are included on this agenda. Agendas (except for Executive Sessions agendas) are available through the Commissioners' Office or through the County's web site at [www.arapahoegov.com](http://www.arapahoegov.com). Please note that the Board may discuss any topic relevant to County business, whether or not the topic has been specifically noticed on this agenda. In particular, the Board typically schedules time each Monday under "Committee Updates" to discuss a wide range of topics. In addition, the Board may alter the times of the meetings throughout the day, or cancel or reschedule noticed meetings. Questions about this agenda? Contact the Commissioners' Office at 303-795-4630 or by e-mail at [commissioners@arapahoegov.com](mailto:commissioners@arapahoegov.com)

### **Study Session Topics**

#### **10:00 A.M. \*Second Quarter Budget Review (WHR)**

Discussion of a request to update the Board on the status of the 2019 County Budget at the end of the 2nd Quarter, review the fiscal status of Arapahoe County, identify issues that may arise in the near future, and review supplemental appropriation requests from departments and offices

*Request: Information/Direction*

*Todd Weaver, Budget Manager, Finance*  
*Janet Kennedy, Finance Director*  
*John Christofferson, Deputy County Attorney*

Documents:

[Q2 2019 SS BSR.PDF](#)

#### **11:00 A.M. Department Director Update (BoCC Conference Room)**

*Manisha Singh, Director, Strategy and Performance*  
*Board of County Commissioners*

**Break**

**1:00 P.M. Department Director Update (BoCC Conference Room)**

*Janet Kennedy, Director, Finance*

*Board of County Commissioners*

**2:00 P.M. Department Director Update (BoCC Conference Room)**

*Dick Hawes, Director, Facilities and Fleet Management*

*Board of County Commissioners*

**\* To Be Recorded As Required By Law**

WHR - West Hearing Room

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*Please contact our office at least 3 days in advance to make arrangements.*



ARAPAHOE COUNTY  
COLORADO'S FIRST

## Board Summary Report

**Date:** July 26<sup>th</sup>, 2019  
**To:** Board of County Commissioners  
**From:** Todd Weaver, Budget Manager  
**Subject:** 2019 Second Quarter Budget Review

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### Purpose and Recommendation

The purpose of this study session is to update the Board of County Commissioners (BOCC) on the status of the 2019 County Budget, review the fiscal status of Arapahoe County, and identify issues that may arise in the near future. Various supplemental appropriation requests will be reviewed by the Executive Budget Committee and recommended for approval by the Board. The Board will be asked to review these proposals and decide which should go forward to a public hearing on August 20<sup>th</sup>.

### Background

Attached to this report is background information on the economy, major fund projections, and the list of requested supplemental appropriations as of the end of the 2<sup>nd</sup> Quarter, 2019. The first section of the supplemental request materials identifies supplemental appropriation requests that would have a net impact on the 2019 budget that require a Board discussion and decision to move forward. The second section shows supplemental appropriation requests that have a neutral impact on the 2019 budget from an expenditure standpoint and generally involve grant funds or additional revenue.

The 2019 budget was balanced and adopted on December 11, 2018. Since that date, supplemental appropriations, transfers and reappropriations have been added to the original adopted 2019 budget. This amended budget is the basis for department and elected office projections and supplemental appropriation requests. During the second quarter of 2019, some departments and offices have identified areas or issues requiring modifications to their budgets and have submitted these needs as supplemental appropriation requests. For the 2<sup>nd</sup> Quarter of 2019, there are a number of supplemental requests for the 2019 budget that require a discussion and decision by the BOCC as well as a number that are budget neutral and have corresponding revenues to offset expenditures. A full list of all supplemental appropriation requests is included in the attached documentation.

The Executive Budget Committee (EBC) will meet to discuss these requests prior to the August 6<sup>th</sup> study session. The Finance Department will present the Committee's recommendations to the Board for their review and approval at the study session. Before making decisions on these amendments, the Board of County Commissioners may wish to consider the attached background information on the status of the economy and the current financial status of the County.

Departments and elected offices were asked to provide revenue and expenditure projections based on what they have seen through the end of the 2<sup>nd</sup> Quarter of the 2019 budget year. These projections help to provide a look at where the County may be financially by the end of fiscal year 2019, and in future budget years based on certain assumptions. From this information, we have projected the fiscal status and have identified potential revenue and expenditure issues for five major County funds: the General Fund, Social Services Fund, Arapahoe Law Enforcement Authority Fund, Road and Bridge Fund, and the Capital Expenditure Fund.

### Link to Align Arapahoe

Fiscal Responsibility related to maximizing the County’s financial sustainability and the responsible use of taxpayer funds: The review of the County’s fiscal status and financial projections for the future including adopting a structurally balanced General Fund operating budget are in keeping with the County’s objective.

### Discussion

The sections below detail the economic, financial, and budget amendment information for the 2<sup>nd</sup> Quarter of 2019. Thus far there is roughly six months of financial information to use for forecasting for year-end, as well as projecting future budget years. As conditions change, the forecasts will change.

### Economic Outlook

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The economy for the nation and Colorado is still positive as the longest economic expansion recorded continues, but there are indicators showing signs of weakness. The 2018 annual growth rate for the nation was 2.9 percent, and 3.5 percent for Colorado. This growth tied Colorado for the fifth fastest in the nation. There are signs that this is starting to slow as business investment is weakening and firms are waiting to see what will happen before investing in capital. As the labor market tightens, businesses are not able to grow due to labor shortages. The low unemployment rates are also causing pressure for higher wages. GDP growth is projecting to slow in the forecasted years, as is personal income growth. Inflation forecasts for Colorado, show a decrease from 2.7 percent in 2018 to 1.5 percent for 2019. There are slight changes in unemployment and will start to decrease in 2020 for Colorado and 2021 for the nation. Along the Front Range, the housing market is starting to slow down as higher interest rates are making houses less affordable. The decrease in new construction throughout the County and a lower inflation rate mean that there will be less in property tax growth for 2020. More information on the economic outlook and how it impacts the County budget will be provided during the study session with the BOCC.

Table I: Economic Indicators - June 2019						
Economic Indicator	Area	2017	2018	Forecast		
				2019	2020	2021
Real GDP Growth	National	2.2%	2.9%	2.4%	1.8%	1.5%
Unemployment Rate	National	4.4%	3.9%	3.7%	3.9%	4.3%
	Colorado	2.7%	3.3%	3.5%	3.7%	4.0%
Personal Income Growth	National	4.4%	4.5%	4.3%	4.4%	3.7%
	Colorado	5.8%	5.7%	5.8%	5.6%	5.0%
Wage and Salary Growth	National	4.6%	4.5%	4.8%	4.7%	3.8%
	Colorado	6.2%	5.3%	6.1%	6.3%	5.4%
Inflation	National	2.1%	2.4%	1.7%	2.1%	2.0%
	Colorado	3.4%	2.7%	1.5%	2.0%	2.1%
Housing Permit Growth	Colorado	10.9%	10.7%	-16.8%	5.2%	1.4%
Nonresidential Building Growth	Colorado	3.0%	28.7%	-22.3%	5.3%	3.4%

## General Fund

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The General Fund is the main operating fund of the County and contains the largest concentration of revenues and expenditures for funding all or most of the programs, services, and staff of the elected offices and departments. Significant tax, charges for services, and intergovernmental payments drive the revenue side of the budget while salaries and benefits are the largest driver of costs on the expenditures side. The General Fund provides the home and funding for over 1,300 of the County's approximately 2,200 FTE positions.

### Revenue

Property tax collections from the County mill levy is the largest revenue source for the General Fund at about 60%. The amount of property tax received is dependent upon the assessed value of real estate within the County and the local growth calculation under the Taxpayer's Bill of Rights, also known as TABOR. TABOR allows property tax revenue to only grow by the combination of the Denver metro area inflation rate and the percentage of growth in the actual value of new construction. The inflation rate is not known until after the year is complete, so an estimate is used based on the State's projections. Due to the inflation rate for 2018 dropping from the September 2018 economic forecast to when the actual rate was determined in March, the County will refund approximately \$750,000 in over collections from 2019 in 2020. Energy prices dropped and there was a slowdown in the increase in interest rates and home price appreciation that caused the decline in the inflation rate.

The 2019 budget included just under \$113 million for property tax revenue which is a 4.8% increase over 2018. Property tax revenue has been steadily increasing since 2015 during the economic expansion following several years of flat revenue collections during the recession. Changes in the residential assessment rate have caused downward adjustments in the temporary tax credit on the County mill levy but only a minor adjustment to this residential assessment rate is projected for the 2019 assessment cycle for 2020 tax collections. Looking ahead, if the economy remains on its current track with lower inflation and new construction, annual increases of around \$4 million per year could be expected for property tax collections in the General Fund rather than \$5-6 million per year.

Other significant sources of revenue include payments from the City of Centennial from the intergovernmental agreement for law enforcement services, fees and charges from the Clerk & Recorder's Office, development and permitting fees from Public Works & Development, and tax collection fees and investment earnings from the Treasurer's Office. The revenue from the Centennial intergovernmental agreement for law enforcement services has been increasing over the years as the cost to provide the services increases due primarily to salary and benefits increases. There was a significant increase during 2019 due to additional position that the City is funding in patrol, investigation and communications. The Treasurer's Office fee to collect and distribute taxes increases with the increase in property tax revenue. This revenue source is budgeted at \$7.4 million for 2019 and is currently projected to come in around \$7.9 million. Interest earnings are projected to come in around \$3.5 million for 2019.

Construction activity has increased significantly within the County since the recession ended. This impacts development related revenue in the Public Works & Development Department. These revenue sources are currently projected to decline in 2019 from their peak in building permits and plan reviews in 2018. Even with a decline the activity is still much higher than it was during the recession. Increased real estate and motor vehicle activity after the recession had a positive impact on the revenues in the Clerk & Recorder's Office. That activity is beginning to slow from the peak over the last two years and the revenue has plateaued. There are some issues from the implementation of the new State DRIVES system that are still being worked through but are expected to be resolved during 2019 and not impact the overall revenue collections.

### Expenditures

The largest expenditures in the General Fund are for salary and benefits which make up nearly 62% of the total expenditure budget of \$202 million. The County extracts budget from each of the departments and elected offices to account for a historical amount of salary and benefit budget amounts that is not spent due to vacancies. These vacancy savings reductions enable the County to use the funds elsewhere in the budget for other funding priorities.

In looking at budget to actual data for salary and benefit line items over the past few years, the trend is towards higher amounts of vacancy savings above the amount reduced from department and elected office budgets. In 2018, \$4.2 million of the nearly \$106 million salary and benefit budget remained unspent. This is due to a very robust job market in Colorado with historically low unemployment that makes finding and retaining staff more difficult. Salary and benefits are currently projected to come in \$3.5 million under budget for 2019.

The Services & Other category is the next largest for the General Fund. It includes professional services, contracted services, utilities, maintenance and repair, training and education and distributions to outside entities such as the Tri-County Health Department and the District Attorney's Office. For 2019 this category is budgeted at \$50.8 million and is currently projected to end the year at \$48.6 million. Some of the remaining \$2.2 million surplus could be requested to be reappropriated to the 2020 budget to complete activities that were budgeted in 2019 but not completed by year end.

The Supplies category is budgeted at \$7.4 million for 2019 and is projected to end the year at \$6.8 million. Central Services Fund charges related to the purchase and future replacement of capital assets such as vehicles, equipment and high value technology hardware and software are budgeted at \$2.7 million and are currently projected to come in slightly under budget for 2019.

The transfer of monies to other County funds from the General Fund are another category of expenditures. These transfers are for administrative expenses in grant and internal service-related funds, the Self-Insurance Liability Fund, building maintenance, debt service and the funding of capital improvement projects. The total amount of transfers from the General Fund for 2019 are budgeted at \$15.4 million with \$6.1 million of that being to the Capital Expenditure Fund for capital improvement projects.

#### Outlook for 2019

The General Fund projections currently show revenue coming in at \$195.3 million, which is \$300,000 higher than the 2019 amended budget. Revenue projections are showing collections below budget for licenses and permits, intergovernmental revenue, and fines and forfeits categories which is offset by expected collections over budget for the charges for services category. Expenditures are projected to be \$195.8 million or \$6.1 million below the amended budget. The categories projected to have the most savings are salaries and benefits due to vacancy savings and the supplies and services and other categories.

Including the requested budget supplementals, the projections result in a \$1.4 million use of fund balance compared to a budgeted \$8.0 million use of fund balance in the General Fund for 2019. The ending fund balance for 2019 would be \$56.3 million compared to the amended budget ending fund balance of \$49.8 million. The Board's policy reserve is 11% of the annual operating budget which is \$20.6 million for 2019. That results in \$35.7 million of the fund balance being available to spend on other needs in the General Fund.

#### Budget Amendments for 2019

There are seven budget supplemental requests in the General Fund for the 2<sup>nd</sup> quarter of 2019. Human Services is requesting to recognize and appropriate a transfer \$40,000 to the General Fund for Medicaid incentive funds for the 2020 Census. The Sheriff's Office is requesting to recognize and appropriate \$85,000 from the Grant Fund for the Emergency Operations Center construction project. The Sheriff's Office is requesting an additional appropriation of \$15,000 from fund balance for ambulance licenses. The Sheriff's Office is requesting to recognize and appropriate

<b>Revenue Category</b>	<b>2019 Budget</b>	<b>2019 YTD Actuals</b>	<b>% of Budget</b>
Taxes	\$ 121.5	\$ 113.9	93.8%
Licenses & Permits	6.8	2.1	0.0%
Intergovernmental	32.0	12.3	38.5%
Charges for Services	22.2	13.3	60.0%
Fines & Forfeits	0.8	0.2	30.9%
Investment Earnings	3.4	2.4	71.1%
Interfund Revenues	4.3	2.2	51.2%
Transfers In	0.0	0.0	0.0%
Miscellaneous	3.1	1.4	43.7%
<b>Total Revenue</b>	<b>\$ 194.0</b>	<b>\$ 147.8</b>	<b>76.2%</b>
<b>Expenditure Category</b>			
Salaries	\$ 97.0	\$ 47.5	49.0%
Employee Benefits	28.1	13.6	48.4%
Supplies	7.4	2.9	39.8%
Services & Other	50.8	24.5	48.3%
Community Programs	0.4	0.2	51.5%
Capital Outlay	0.2	0.1	63.3%
Central Services	2.7	1.3	45.9%
Transfers Out	15.4	15.4	100.0%
<b>Total Expenditures</b>	<b>\$ 202.0</b>	<b>\$ 105.6</b>	<b>52.3%</b>

\$8,000 for property and evidence revenue that has been collected year to date as well as \$20,525 from Back the Blue K9 Force for the purchase of K9 Deputies. The Clerk & Recorder is requesting to transfer \$65,000 from the operating budget to the Central Services Fund to increase the fixed asset to replace the existing queuing system. The Community Resources Department is requesting to recognize and appropriate \$4,850 in sponsorships from the 2019 Volunteer Appreciation Event.

### Projections

The forecast period for the General Fund shows a range of small adjustments to the fund balance with additions as high as \$1.1 million to deficits as much as \$1.9 million annually for 2020 through 2024. The increase in expenditures is not as significant from 2021 to 2022 as it is in other years because the debt service payment for CentrePoint Plaza will end in 2021. The continued growth in property tax revenues is key to offsetting expenditures in the General Fund but a recession or economic downturn during the forecast period could impact these projections significantly. The expenditure projections only assume continued spending at the current level of service, and it does not assume any budget packages or ongoing increases to the budget. With that assumption, the fund balance of the General Fund will decline to \$52.9 million by the end of the 5-year forecast.

Another important factor in this projection is the absence of an estimate of the transfer to the Capital Expenditure Fund to complete the current Capital Improvement Program (CIP) plan. The gap between the revenue allocated to the Capital Expenditure Fund and the number of projects requires a transfer from the General Fund to fund the projects. It is estimated that between \$7 and \$14 million annually will be required to adequately fund the project plan. If these transfers are required, then the fund balance of the General Fund would be impacted significantly and the deficits for the forecast period would grow. More on the gap between revenues and required project funding is located in the section on the Capital Expenditure Fund below.

**Table 3: General Fund Projections**

(Dollars in Millions)	Actual	Adopt.	Amend.	Proj.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Total Revenue</b>	<b>187.8</b>	<b>189.7</b>	<b>194.0</b>	<b>194.3</b>	<b>196.4</b>	<b>201.4</b>	<b>206.8</b>	<b>212.8</b>	<b>218.5</b>
Expenditures	186.8	196.2	202.0	195.6	197.5	203.3	205.7	212.7	219.3
Other Adjustments	-	-	-	0.1	0.7	-	-	-	-
<b>Total Expenditures</b>	<b>186.8</b>	<b>196.2</b>	<b>202.0</b>	<b>195.8</b>	<b>198.2</b>	<b>203.3</b>	<b>205.7</b>	<b>212.7</b>	<b>219.3</b>
<b>Net</b>	<b>1.0</b>	<b>(6.5)</b>	<b>(8.0)</b>	<b>(1.4)</b>	<b>(1.8)</b>	<b>(1.9)</b>	<b>1.1</b>	<b>0.1</b>	<b>(0.9)</b>
<b>Beginning Fund Balance</b>	<b>56.7</b>	<b>57.8</b>	<b>57.8</b>	<b>57.8</b>	<b>56.3</b>	<b>54.5</b>	<b>52.6</b>	<b>53.7</b>	<b>53.8</b>
Change in Fund Balance	1.0	(6.5)	(8.0)	(1.4)	(1.8)	(1.9)	1.1	0.1	(0.9)
<b>Ending Fund Balance</b>	<b>57.8</b>	<b>51.2</b>	<b>49.8</b>	<b>56.3</b>	<b>54.5</b>	<b>52.6</b>	<b>53.7</b>	<b>53.8</b>	<b>52.9</b>
<b>Board Designated Reserve</b>	<b>18.7</b>	<b>20.6</b>	<b>20.6</b>	<b>20.6</b>	<b>21.7</b>	<b>22.4</b>	<b>22.6</b>	<b>23.4</b>	<b>24.1</b>

### Capital Expenditure Fund

The Capital Expenditure Fund accounts for larger projects that are for the construction or improvement of County facilities, significant software purchases or upgrades, and other significant projects that have a useful life of 10 years or more. The projects funded in the Capital Expenditure Fund are included the 5-year Capital Improvement Program (CIP) that are recommended by the CIP Committee and approved by the Board in the annual budget.

## Revenue

Revenue in the Capital Expenditure Fund is received from three main sources; property tax, specific ownership tax, and transfers from other funds within the County. This transfer is primarily from the General Fund. Property tax revenue has remained relatively steady for the last several years. Any increase in property tax revenue usually got to fund the operating budgets of the General and Social Services Funds. Therefore, the mill levy is adjusted annually to maintain a consistent property tax revenue of \$4.5 million.

The Fund also receives a portion of specific ownership tax collections. The allocation is proportionate to the amount of property tax the Fund receives. Because property tax revenue remains rather constant, the amount of specific ownership taxes that are collected are also expected stay about at the 5-year average of \$354,456 collected annually. The third source of revenue is transfers of funding from other county funds. This is primarily from the General Fund to cover the gap in funding between the recommended CIP projects and available funding from property and specific ownership taxes. As shown in the table, the transfer for 2019 was \$6.1 million. Over the last few years, the Board has adopted transfers that were more than previous years. This was an effort to try to alleviate some of the pressures being felt by the rising number of projects and costs.

<b>Revenue Category</b>	<b>2019 Budget</b>	<b>2019 YTD Actuals</b>	<b>% of Budget</b>
Taxes	\$ 4.9	\$ 4.6	93.6%
Intergovernmental	-	-	0.0%
Transfers In	6.1	6.1	100.0%
Miscellaneous	-	-	0.0%
<b>Total Revenue</b>	<b>\$ 11.0</b>	<b>\$ 10.7</b>	<b>97.2%</b>
<b>Expenditure Category</b>			
Services & Other	\$ 1.2	\$ 0.4	28.6%
Capital Outlay	13.4	5.3	39.2%
Transfers Out	5.0	5.0	100.0%
<b>Total Expenditures</b>	<b>\$ 19.6</b>	<b>\$ 10.6</b>	<b>54.0%</b>

## Expenditures

The expenditures within the Capital Expenditure Fund are limited to funding capital projects, or the accounting of the tax collection fee assessed by the Treasurer's Office on property tax collections. The tax collection fee for this fund is a relatively small amount of about \$68,000. The largest expenditures are in the capital outlay and transfer out categories. Over the past 5-years, there has been an average of \$9.3 million spent from the capital outlay category. For 2019, it is projected to be about the same by year-end. The transfer of \$5.0 million to the Infrastructure Fund is for roadway infrastructure capital projects and, over the last five years, this transfer has increased from about \$1.25 million in 2015 to \$5.7 million in the 2018 budget.

The 2019 adopted Capital Expenditure Fund budget also included \$255,000 for information technology related projects, \$3,634,075 for projects at the Sheriff's Office related to public safety, and \$3,972,000 for facilities related projects. The funding in the amended budget is supplemented by funds from prior year projects that were not complete at the end of the prior fiscal year, and from budget amendments approved earlier in this fiscal year. When adding these amounts to the adopted budget, the amended budget reflects \$14.5 million in funding for completing capital projects for a total Capital Expenditure Fund budget of \$19.6 million.

## Outlook for 2019

Expenditures for the Capital Expenditure Fund are projected at \$16.4 million by year-end based on current expenditures and project timeline information through the end of the 2<sup>nd</sup> Quarter. Year-end revenue, consisting of the relatively constant property and specific ownership taxes, as well as the transfer from the General Fund should total just under \$11 million. The year-end projections would reduce the beginning of the year fund balance from \$9.1 million to \$3.7 million. The \$5.4 million use of fund balance is mostly due to incomplete projects and their unspent funds in prior years that were reappropriated in 2019. There was a budgeted use of fund balance in the adopted budget in order to help fund the 2019 capital projects. The table below depicts the budget of significant projects in the Capital Expenditure Fund and the spending through the end of the 2<sup>nd</sup> Quarter.



Table 5: Current Status of Capital Improvement Program Projects

Fundcenter	Budget	YTD Actuals	Encumbrance	Avail Funds	Year-end Projection
Transfer to Infrastructure Fund	4,970,000	4,970,000	-	-	4,970,000
Detention Facility Door Control & Intercom	3,129,075	2,730,209	51,871	346,995	3,129,075
Detention Center Infrastructure Improvements	1,311,553	-	285,247	1,026,306	285,247
Peoria Salt Dome Replacement	1,271,946	30,889	74,249	1,166,808	1,271,946
Intake Center Planning	1,044,465	233,550	760,000	50,915	1,044,465
SAP Enterprise Reporting	800,000	-	-	800,000	-
Precinct 5 Substation	599,103	487,931	25,902	85,270	513,833
Arapahoe Plaza Parking Deck Repairs	585,856	302,495	235,019	48,342	537,514
Byers County Facility	550,000	456,611	-	93,389	550,000
Other Capital Expenditure Fund Projects	5,345,716	1,372,818	859,756	3,113,142	4,087,958
<b>Total</b>	<b>\$ 19,607,714</b>	<b>\$ 10,584,502</b>	<b>\$ 2,292,044</b>	<b>\$ 6,731,168</b>	<b>\$ 16,390,038</b>

**Budget Amendments for 2019**

There are not any budget amendment requests for the Capital Expenditure Fund for the 2<sup>nd</sup> Quarter

**Projections**

The projections for the Capital Expenditure Fund reflect the current fiscal situation of flat revenues that are greatly exceeded by the forecast for capital improvement project funding needs. If the current ongoing tax revenue amount of \$4.9 million continues, the current 5-year Capital Improvement Program outlook would require an average transfer of \$11 million annually from the General Fund. In the projections for the Capital Expenditure Fund, this is referred to as the 'capital funding gap'. The projections for the Capital Expenditure Fund show that without the infusion of these funds, whether from transfers from the General Fund or other sources, the County would not be able to fund its 5-Year Capital Improvement Program plan. On the projections below, as well as the detailed schedule later in this document, this capital funding gap is depicted and can be understood to either represent the amount of additional funding that is needed to fund the needs of the Capital Improvement Program for that particular year or the amount of projects that would have to be deferred from the current CIP to avoid transferring funds from the General Fund. Regardless, whatever projects are to be funded in the Capital Expenditure Fund will have to be supported by an equivalent amount of revenue.

Table 6: Capital Expenditure Fund Projections

(Dollars in Millions)	Actual	Adopt.	Amend.	Proj.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Total Revenue</b>	<b>15.3</b>	<b>11.0</b>	<b>11.0</b>	<b>11.0</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>	<b>5.0</b>
Expenditures	12.7	12.9	19.6	16.4	14.8	17.6	13.7	12.7	19.4
Other Adjustments	-	-	-	-	(7.4)	(12.7)	(8.8)	(7.9)	(14.4)
<b>Total Expenditures</b>	<b>12.7</b>	<b>12.9</b>	<b>19.6</b>	<b>16.4</b>	<b>7.4</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>	<b>5.0</b>
<b>Net</b>	<b>2.6</b>	<b>(1.9)</b>	<b>(8.7)</b>	<b>(5.4)</b>	<b>(2.5)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Beginning Fund Balance</b>	<b>6.5</b>	<b>9.1</b>	<b>9.1</b>	<b>9.1</b>	<b>3.7</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>
Change in Fund Balance	2.6	(1.9)	(8.7)	(5.4)	(2.5)	-	-	-	-
<b>Ending Fund Balance</b>	<b>9.1</b>	<b>7.2</b>	<b>0.5</b>	<b>3.7</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>
Restrict/Commit/Assigned	-	-	-	-	-	-	-	-	-
<b>Funds Avail. for Approp.</b>	<b>9.1</b>	<b>7.2</b>	<b>0.5</b>	<b>3.7</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>

## Social Services Fund

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The Social Services Fund holds the allocations from State and Federal sources for various programs including Child and Adult Protective Services and Community and Child Support Services. It funds a total of 606.00 FTE that provide services to the citizens of Arapahoe County.

**Table 7: Social Services Fund Year-to-Date**

	2019 Budget	2019 YTD Actuals	% of Budget
<b>Revenue Category</b>			
Taxes	\$ 14.7	\$ 14.1	95.7%
Licenses & Permits	-	0.0	0.0%
Intergovernmental	47.1	19.9	42.3%
Charges for Services	0.0	0.0	44.7%
Miscellaneous	0.7	0.4	50.8%
<b>Total Revenue</b>	<b>\$ 62.6</b>	<b>\$ 34.4</b>	<b>55.0%</b>
<b>Expenditure Category</b>			
Salaries	\$ 34.2	\$ 17.0	49.8%
Employee Benefits	10.4	5.0	48.2%
Supplies	0.4	0.2	50.2%
Services & Other	3.5	1.4	40.9%
Community Programs	13.0	5.8	44.9%
Capital Outlay	0.2	0.1	69.1%
Central Services	1.5	0.7	50.6%
Transfers Out	0.0	-	0.0%
<b>Total Expenditures</b>	<b>\$ 63.2</b>	<b>\$ 30.4</b>	<b>48.1%</b>

### Revenue

The main source of revenue for the Social Services Fund comes from the State and Federal allocations. The State fiscal year goes from July 1 to June 30 each year while the County fiscal year is January 1 to December 31. This creates a challenge for accurately projecting what the State allocations will be for the next year while merging the two. The funding for these programs is between 80%-100% depending on the specific program. For several years the County has also received Managed Care Savings from the State but this has ended and the final amounts will be used throughout 2019.

The other source of revenue is the property tax that the Social Services Fund receives. The property tax trend follows that of the General Fund. This will result in a total projected increase of property tax and specific ownership tax from \$14.7 million in 2019 to \$17.6 million in 2024.

### Expenditures

The Social Services Fund expenditure budget provides funding for Human Services Department staff across five divisions: Finance, Operations, Legal, Child and

Adult Protective Services, and Community and Child Support Services. Roughly 70% of the expenditures goes towards the salaries and benefits for the department and has grown faster than other areas of the budget with the addition of caseworker staff over the past three years.

### Outlook for 2019

Current projections show that the Social Services Fund will use a total of \$900,000 from Fund balance by year end. When including the supplementals for various grants received this year the projected revenue for 2019 is \$63.1 million. This is \$500,000 more than the amended budget. Expenditure projections also include the supplementals for various grants for a total of \$64.0 million. This is an increase of \$2.2 million over the adopted budget which is mainly due to the additional 15.50 FTE that were added at the 1<sup>st</sup> Quarter Budget review.

### Budget Amendments for 2019

The Human Services Department is requesting to recognize \$2.6 million and appropriate \$3.4 million for the remodel of the Arapahoe Plaza Human Services areas on the 1<sup>st</sup> and 2<sup>nd</sup> floors. The remodel will include an additional 26 workspaces, visitation rooms, conference room, elevator work, interview rooms, common spaces, and restroom upgrades. The funding for this project will be funded with approved State/Federal funds, Medicaid incentives, deferred revenue, and about \$780,000 in Social Services fund balance. They are also requesting to recognize and appropriate funds from various grants including \$140,000 for HSConnects, \$234,200 for SNAP Incentive Funds awarded by USDA/CDHS, and \$60,000 for the Burnes Center on Poverty and Homelessness study.

### Projections

The long-term projections for the Social Services Fund are very difficult to develop as a majority of the revenues and the corresponding expenditures are dependent upon decisions at the State and Federal level regarding social service programs. That said, the projections that are displayed take into consideration the prior trends in spending, property tax collections, and reimbursements from the State. There will be an average use of fund balance of \$200,000 over the 5-year projection period. This will result in a drawdown of fund balance but will remain at \$4.6 million above the policy reserve by the end of 2024. This could change at any time depending on what allocations are received from the State.

**Table 8: Social Services Fund Projection**

(Dollars in Millions)	Actual	Adopt.	Amend.	Proj.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Total Revenue</b>	<b>63.9</b>	<b>61.4</b>	<b>62.6</b>	<b>63.1</b>	<b>68.2</b>	<b>68.3</b>	<b>71.3</b>	<b>74.7</b>	<b>77.6</b>
Expenditures	64.0	61.8	63.2	64.0	69.3	68.7	71.5	74.5	77.7
Other Adjustments	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>64.0</b>	<b>61.8</b>	<b>63.2</b>	<b>64.0</b>	<b>69.3</b>	<b>68.7</b>	<b>71.5</b>	<b>74.5</b>	<b>77.7</b>
<b>Net</b>	<b>(0.1)</b>	<b>(0.3)</b>	<b>(0.6)</b>	<b>(0.9)</b>	<b>(1.2)</b>	<b>(0.4)</b>	<b>(0.2)</b>	<b>0.1</b>	<b>(0.1)</b>
<b>Beginning Fund Balance</b>	<b>9.9</b>	<b>9.9</b>	<b>9.9</b>	<b>9.9</b>	<b>9.0</b>	<b>7.8</b>	<b>7.4</b>	<b>7.2</b>	<b>7.3</b>
Change in Fund Balance	(0.1)	(0.3)	(0.6)	(0.9)	(0.3)	(0.4)	(0.2)	0.1	(0.1)
<b>Ending Fund Balance</b>	<b>9.9</b>	<b>9.5</b>	<b>9.3</b>	<b>9.0</b>	<b>8.6</b>	<b>7.4</b>	<b>7.2</b>	<b>7.3</b>	<b>7.2</b>
Restrict/Commit/Assigned	(2.1)	(2.1)	(2.1)	(2.1)	(2.1)	(2.3)	(2.4)	(2.5)	(2.6)
<b>Funds Avail. for Approp.</b>	<b>7.7</b>	<b>7.4</b>	<b>7.2</b>	<b>6.9</b>	<b>6.6</b>	<b>5.2</b>	<b>4.8</b>	<b>4.8</b>	<b>4.6</b>

### Arapahoe Law Enforcement Authority Fund

The Arapahoe Law Enforcement Authority Fund (ALEA) provides law enforcement services to the unincorporated portions of the County and is funded by a mill levy of 4.982 that was approved specifically for this purpose. The majority of the funds that are generated by the mill levy, specific ownership tax and other miscellaneous fees and traffic fines go to fund personnel and operations of the Sheriff's Office.

#### Revenue

Property tax revenue will grow in 2019 due to the increased taxable value in the unincorporated areas of the county. The 2019 projected property tax is \$6.85 million which is an increase of about \$150,000 over the 2018 collections. Property tax collections are heavily dependent on growth in property values as well as adjustments in the residential assessment rate. The property tax revenue collected in 2018 decreased from the year before due to the drop in the residential assessment rate from 7.96% to 7.2% in the 2017 assessment cycle. The residential assessment rate is anticipated to drop slightly to 7.15% during the 2019 assessment cycle but is expected to be mitigated by continuing growth in property values.

Other significant revenues in the ALEA Fund include specific ownership tax, traffic fines, and revenue received for contract patrol services for specific areas. Specific ownership tax has steadily increased along with the growth in the economy following the recession. The growth trend in this revenue is expected to continue through the forecast period based on the current economic situation and its distribution relative to property tax collections. Traffic fines were once a significant source of revenue but have declined steadily over the past few years. The reason for the

decline is due to increased Sheriff's Office calls for service in the unincorporated areas that reduce the amount of time dedicated to traffic enforcement. The fine revenue fell short of budget in 2018 with collections of \$322,000 and collection trends indicate revenues even lower in 2019. Contracted law enforcement services revenue is projected to come in above budget due to annual increases in the cost of providing the service included in the 2019 contracts. The contract cost is tied to an amount equivalent to the amount that would be funded by the ALEA mill levy.

### Expenditures

Salary and benefit costs for the 64 FTE that provide law enforcement services to the unincorporated area of the county are the largest expenditures for the ALEA Fund. Those expenses make up about 84% of the total expenditure budget of \$8.7 million. There have been a number of additional positions added over the past few years. The additional staffing combined with the increases due to the law enforcement step program and market increases have all contributed to the growth in salary and benefits. There were two crime lab positions that were moved out of the ALEA Fund and into the General Fund and replaced with two additional deputy positions.

Approximately \$770,000 is budgeted for supplies and services. Gasoline and wireless air charges are the largest expenses in those categories. These categories are currently projected to come in under budget at year end which is consistent with prior years. Another large expense of approximately \$438,000 in this fund is for the purchase and replacement of vehicles and equipment. The budget for this area is based on the number of vehicles and equipment that need to be replaced in that given year.

### Outlook for 2019

Current revenue projections indicate that revenue will be approximately \$200,000 below budget for 2019. This is primarily due to the decline in traffic fine revenue. Expenditures are projected to be approximately \$200,000 below budget due to expected savings in the Supplies and Services categories. Current projections indicate a \$800,000 use of fund balance for 2019, which is slightly higher than in the amended budget.

The ending fund balance for the ALEA Fund for 2019 is projected to be \$6.8 million. The amount available for appropriation after the \$1.4 million policy reserve is \$5.3 million.

### Budget Amendments for 2019

There are no budget amendment requests for the ALEA Fund for the 2nd Quarter of 2019.

### Projections

The ALEA Fund has been adopted the past few years with a deficit where the expenditures are budgeted higher than the revenue. Typically, a deficit does not materialize by year end. It did occur in 2018 with the decline in the residential assessment rate offsetting some of the growth in property tax and the addition of staffing expenditures.

The fund balance for the ALEA Fund is projected to decline from \$7.5 million at the beginning of 2019 to \$6.9 million by the end of 2024. This outlook is much different that it was just a quarter ago due to the residential assessment rate not decreasing as much as it was initially expected to for the 2019 assessment and preliminary assessed values that are higher than were anticipated. The forecast period does not consider any ongoing expenses or staffing being added to the existing budget. Changes in the taxable value and residential assessment rate have a significant impact on this fund with the property tax being the primary revenue source. The projection for the ALEA Fund will become more solidified when the Assessor's Office determines the assessed values.

Revenue Category	2019	2019 YTD Actuals	% of Budget
Taxes	\$ 7.3	\$ 6.9	94.0%
Intergovernmental	0.0	0.0	0.0%
Charges for Services	0.2	0.2	96.1%
Fines & Forfeits	0.5	0.1	26.9%
Miscellaneous	-	0.0	0.0%
<b>Total Revenue</b>	<b>\$ 8.0</b>	<b>\$ 7.2</b>	<b>89.8%</b>
Expenditure Category	2019	2019 YTD Actuals	% of Budget
Salaries	\$ 5.5	\$ 2.7	49.7%
Employee Benefits	1.7	0.9	52.8%
Supplies	0.3	0.2	60.1%
Services & Other	0.5	0.1	20.1%
Central Services	0.6	0.4	61.4%
Transfers Out	0.0	0.0	100.0%
<b>Total Expenditures</b>	<b>\$ 8.7</b>	<b>\$ 4.3</b>	<b>50.1%</b>

**Table 10: Arapahoe Law Enforcement Authority Fund Projections**

(Dollars in Millions)	Actual	Adopt.	Amend.	Proj.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Total Sources</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>7.8</b>	<b>9.3</b>	<b>9.4</b>	<b>9.6</b>	<b>9.8</b>	<b>9.9</b>
Uses	9.7	8.7	8.7	8.5	9.0	9.1	9.5	9.9	10.3
Other Adjustments to Uses	-	-	-	-	-	-	-	-	-
<b>Total Uses</b>	<b>9.7</b>	<b>8.7</b>	<b>8.7</b>	<b>8.5</b>	<b>9.0</b>	<b>9.1</b>	<b>9.5</b>	<b>9.9</b>	<b>10.3</b>
<b>Net</b>	<b>(1.8)</b>	<b>(0.7)</b>	<b>(0.7)</b>	<b>(0.8)</b>	<b>0.3</b>	<b>0.3</b>	<b>0.1</b>	<b>(0.2)</b>	<b>(0.4)</b>
<b>Beginning Fund Balance</b>	<b>9.3</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>	<b>6.8</b>	<b>7.0</b>	<b>7.3</b>	<b>7.4</b>	<b>7.2</b>
Change in Fund Balance	(1.8)	(0.7)	(0.7)	(0.8)	0.3	0.3	0.1	(0.2)	(0.4)
<b>Ending Fund Balance</b>	<b>7.5</b>	<b>6.9</b>	<b>6.9</b>	<b>6.8</b>	<b>7.0</b>	<b>7.3</b>	<b>7.4</b>	<b>7.2</b>	<b>6.9</b>
Restrict/Commit/Assigned	(1.2)	(1.4)	(1.4)	(1.4)	(1.5)	(1.5)	(1.6)	(1.7)	(1.7)
<b>Funds Avail. for Approp.</b>	<b>6.4</b>	<b>5.4</b>	<b>5.4</b>	<b>5.3</b>	<b>5.5</b>	<b>5.8</b>	<b>5.8</b>	<b>5.6</b>	<b>5.1</b>

## Road & Bridge Fund

The Road & Bridge Fund provides funding for transportation infrastructure maintenance and snow removal to the unincorporated portion of Arapahoe County. The Road & Bridge Fund makes up roughly 22% of the total Public Works & Development budget and shares back 50% of the property tax received to the cities per statute.

**Table 11: Road & Bridge Fund Year-to-Date**

Revenue Category	2019 Budget	2019 YTD Actuals	% of Budget
Taxes	\$ 6.2	\$ 5.8	94.2%
Licenses & Permits	0.3	0.1	0.0%
Intergovernmental	9.9	3.4	34.6%
Charges for Services	-	-	0.0%
Miscellaneous	0.1	-	0.0%
<b>Total Revenue</b>	<b>\$ 16.4</b>	<b>\$ 9.3</b>	<b>56.6%</b>
Expenditure Category	2019 Budget	2019 YTD Actuals	% of Budget
Salaries	\$ 3.3	\$ 1.5	46.6%
Employee Benefits	1.1	0.6	48.3%
Supplies	3.3	0.9	26.7%
Services & Other	6.8	2.4	35.8%
Central Services	2.7	1.4	50.7%
Transfers Out	0.5	0.5	100.0%
<b>Total Expenditures</b>	<b>\$ 17.7</b>	<b>\$ 7.2</b>	<b>40.9%</b>

### Revenue

The main sources of revenue for the Road & Bridge Fund are the Highway User's Tax Fund (HUTF) that comes from the State and the property tax. The property tax for the Road & Bridge fund is held at roughly \$5.8 million of which 50% is shared back to the cities. This year the budget amount of revenue is \$16.4 million. Last year the County received an additional \$650,000 in HUTF revenue for this Fund due to the results of SB 18-001. There is an anticipated one-time amount of \$400,000 that will be received this year from the same bill.

### Expenditures

Roughly 25% of the Road & Bridge Fund budget is for salary and benefit costs. This supports the 58.00 FTE that reside in this fund. Another significant cost is for the materials and contracted services needed for road repairs and maintenance. These costs have continued to increase over the years and is anticipated to continue into the future. When looking at Table 12 below you will see that there is a slight decrease in the expenditures in

2020 and 2021. The budgeted amount for materials is higher in 2019 due to the additional \$650,000 that was

received in 2019 from SB 18-001 and 2020 contains the additional \$400,000 that is anticipated this year. As these are both one-time funding sources the budget has been decreased accordingly.

### Outlook for 2019

Total revenue collections are currently projected to be \$16.6 million and expenditures of \$17.4 million for 2019. This will result in a use of fund balance of \$900,000 which is lower than the amended budget use of \$1.3 million. This is due to vacancy savings and the decrease in materials that have been purchased due to weather preventing the purchase of some materials. Current projections show that there will be \$3.3 million remaining in the fund balance at the end of 2019, and \$400,000 after subtracting the policy reserve amount for use in future years.

### Budget Amendments for 2019

There are no supplemental requests for the Road & Bridge Fund for the 2<sup>nd</sup> quarter budget review.

### Projections

For the 5-year projection period there is a structural deficit of \$600,000 in 2020 and roughly \$100,000 for the remaining years through 2024. This deficit results in the fund falling below the policy reserve amount in 2020 and continuing to stay below that amount through the projection period. If these projections do not improve as the year continues adjustments will need to be made to keep the fund above the policy reserve amount for next year.

**Table 12: Road & Bridge Fund Projections**

(Dollars in Millions)	Actual	Adopt.	Amend.	Proj.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Total Revenue</b>	<b>16.8</b>	<b>16.4</b>	<b>16.4</b>	<b>16.6</b>	<b>16.5</b>	<b>16.6</b>	<b>16.8</b>	<b>16.9</b>	<b>17.1</b>
Expenditures	16.3	16.9	17.7	17.4	16.9	16.7	16.9	17.1	17.3
Other Adjustments	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>16.3</b>	<b>16.9</b>	<b>17.7</b>	<b>17.4</b>	<b>16.9</b>	<b>16.7</b>	<b>16.9</b>	<b>17.1</b>	<b>17.3</b>
<b>Net</b>	<b>0.5</b>	<b>(0.5)</b>	<b>(1.3)</b>	<b>(0.9)</b>	<b>(0.4)</b>	<b>(0.1)</b>	<b>(0.1)</b>	<b>(0.1)</b>	<b>(0.2)</b>
<b>Beginning Fund Balance</b>	<b>3.7</b>	<b>4.2</b>	<b>4.2</b>	<b>4.2</b>	<b>3.3</b>	<b>2.9</b>	<b>2.8</b>	<b>2.8</b>	<b>2.6</b>
Change in Fund Balance	0.5	(0.5)	(1.3)	(0.9)	(0.4)	(0.1)	(0.1)	(0.1)	(0.2)
<b>Ending Fund Balance</b>	<b>4.2</b>	<b>3.7</b>	<b>2.9</b>	<b>3.3</b>	<b>2.9</b>	<b>2.8</b>	<b>2.8</b>	<b>2.6</b>	<b>2.5</b>
Restrict/Commit/Assigned	(2.7)	(2.8)	(3.0)	(3.0)	(2.8)	(2.8)	(2.8)	(2.8)	(2.9)
<b>Funds Avail. for Approp.</b>	<b>1.5</b>	<b>0.9</b>	<b>(0.0)</b>	<b>0.4</b>	<b>0.1</b>	<b>0.1</b>	<b>(0.1)</b>	<b>(0.2)</b>	<b>(0.4)</b>

### Summary of Budget Amendments

The following section contains a detailed list of the budget amendments submitted for the 2<sup>nd</sup> Quarter Budget Review. There are two main budget amendment request sections. One section details the budget amendment requests that have a net impact on the financial condition of the fund in which they are requested and likely require a BOCC discussion to move forward to adoption. The second section details budget amendment requests that do not have a net impact and often reflect the receipt of new revenue to offset expenditures or are budget clean-up items. The letter preceding each budget amendment request corresponds to the financial information in the detailed schedule later in the BSR.

<b>2nd Quarter Budget Review</b>			
<b>Summary of Proposed Budget Adjustments</b>			
<b>Fund</b>	<b>Revenue Amount</b>	<b>Expense Amount</b>	<b>FTEs</b>
<b>2019</b>			
<b>DISCUSSION NEEDED</b>			
General Fund	\$ 133,000	\$ 148,000	-
Central Services Fund	100,000	221,413	-
Grant Fund	85,000	85,000	-
Open Spaces Sales Tax Fund	-	-	-
Recreation District Fund	-	376,603	-
Self Insurance Liability Fund	22,000	250,000	-
Social Services Fund	2,894,503	3,706,948	1.00
<b>TOTAL Discussion Needed</b>	<b>\$ 3,234,503</b>	<b>\$ 4,787,964</b>	<b>1.00</b>
<b>NEW REVENUE/BUDGET CLEANUP</b>			
General Fund	25,375	25,375	-
Grant Fund	46,800	46,800	-
Infrastructure Fund	4,194,820	4,194,820	-
Social Services Fund	340,200	340,200	-
<b>TOTAL New Revenue/Budget Cleanup</b>	<b>\$ 4,607,195</b>	<b>\$ 4,607,195</b>	<b>-</b>

**Budget Amendments: Discussion Needed**

- A. Recognize and appropriate \$40,000 in the General Fund, Administrative Services, transferred from the Social Services Fund for Medicaid incentive funds. These funds will be used to support the hiring of a temporary grant funded FTE to steer the 2020 Census Engagement within the County.
- B. Recognize and appropriate \$85,000 within the Grant Fund, Sheriff's Office, for the 2019 Emergency Management Performance Grant (EMPG) to be transferred to the General Fund. Then to recognize and appropriate the same amount in the General Fund, Sheriff's Office, for the purpose of remodeling the Emergency Operations Center (EOC).
- C. Appropriate \$15,000 from General Fund balance to the Sheriff's Office to match the revenue budget for Ambulance Licenses. The increase would allow them to have sufficient funds to pay for ambulance licensing.
- D. Transfer \$65,000 from the General Fund, Clerk & Recorder, to be recognized and appropriated in the Central Services Fund, Clerk & Recorder, for the additional costs associated with the purchase of the fixed asset replacement of the existing customer queuing solution. There was \$160,000 in the adopted 2019 budget for the replacement in the Central Services Fund. The new replacement cost is \$225,000.
- E. Recognize and appropriate \$8,000 in the General Fund, Sheriff's Office, for the anticipated revenue collections from fines, curfews, and miscellaneous in Property and Evidence.
- F. Appropriate \$25,215 in the Central Services Fund, Assessor, for the replacement of a totaled vehicle. The vehicle was totaled at the end of 2018, and all the IG Rents have been paid in full.
- G. Transfer \$35,000 from the Open Space Sales Tax Fund to be recognized and appropriate in the Central Services Fund, Open Spaces, for the purchase of a laser level skid steer attachment for preparing the arena. Open Spaces is currently having to hire a contractor to work all three arenas during equestrian events.
- H. Appropriate \$36,198 in the Central Services Fund, Sheriff's Office, from fund balance for the replacement of a totaled vehicle.
- I. Appropriate \$60,000 in the Central Services Fund, Information Technology, from fund balance for the purchase of four fixed assets to replace six existing servers. There was a budget package request to replace two of the servers in the 2019 budget that was withdrawn when reductions were requested.

- J. Appropriate \$376,603 from fund balance in the Recreation District Fund for active park elements at the Dove Valley Regional Park. This project is being split between the Recreation District Fund and the Open Space Sales Tax Fund.
- K. Recognize \$22,000 in the Self Insurance Liability Fund, County Attorney, from insurance recoveries and appropriate \$250,000 from fund balance to cover increased insurance claims.
- L. Recognize \$68,000 and appropriate \$85,000 in the Social Services Fund, Human Services, to contract with Aurora Mental Health to provide a liaison for clients entering into the Child Protection system. This contract would be paid with Child Welfare Block Grant funds which has a 20% County match.
- M. Recognize \$44,800 and appropriate \$56,000 in the Social Services Fund, Human Services, to continue with the Fostering Health Futures contract. Due to a funding source change, this contract will require a 20% County match.
- N. Recognize and appropriate \$140,000 and request to increase authorized staffing by 1.0 FTE in the Social Services Fund, Human Services, for a temporary grant funded position to support the ongoing HSConnects IT project. As the project development grows, the workload demands have been come too great for the IT Department. This position would be managed by the IT Department and financed by Human Services' deferred revenue.
- O. Recognize \$2,601,703 from the County Administration allocation of deferred revenue from state and federal funds. Then appropriate \$3,385,948 for the remodeling of the 1st and 2nd floors at Arapahoe Plaza.

**Budget Amendments: New Revenue/Budget Cleanup**

- P. Recognize and appropriate \$4,850 in the General Fund, Community Resources, for sponsorships for the 2019 Volunteer Appreciation Event.
- Q. Recognize and appropriate \$20,525 in the General Fund, Sheriff's Office, for donations to pay for three new K9 Deputies.
- R. Recognize and appropriate \$46,800 in the Grant Fund, Sheriff's Office, for the 2019-2020 Victim Assistance Law Enforcement (VALE) grant.
- S. Recognize and appropriate \$4,194,820 in the Infrastructure Fund, Public Works & Development, from Regional Transportation Improvement Fees, federal and local money for the Quincy/Gun Club Intersection and Quincy/E470 road projects.
- T. Recognize and appropriate \$46,000 in the Social Services Fund, Human Services, for a contracted agent to help the State and counties during the transition period for the Federally mandated implementation of Family First Preventions Services Act. Arapahoe County will be the fiscal agent to pay the contract.
- U. Recognize and appropriate \$60,000 in the Social Services Fund, Human Services, for TANF Block Grant funds to contract with the Denver Burnes Center on Poverty and Homelessness for an assessment of family homelessness in the tri-city region of Englewood, Littleton, and Sheridan.
- V. Recognize and appropriate \$234,200 in the Social Services Fund, Human Services, for funds received the USDA to help individuals/families that are eligible, but not enrolled, for various assistance programs

**Detailed Financial Schedules**

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- 1. Summary of Budget Amendment Requests
- 2. General Fund Projection
- 3. Capital Expenditure Fund Projection
- 4. Social Services Fund Projection
- 5. Arapahoe Law Enforcement Authority Fund Projection
- 6. Road & Bridge Fund Projection



## Schedule 1 Summary of Budget Amendment Requests

Code	Department	Revenue Amount	Expense Amount	FTEs	Description
<b>2019</b>					
<b>DISCUSSION NEEDED</b>					
<b>General Fund</b>					
A	Human Services	40,000	40,000	-	Recognize and appropriate \$40,000 from a transfer of Medicaid Incentive Funds from Social Services Fund for the 2020 Census
B	Sheriff's Office	85,000	85,000	-	Recognize and appropriate \$85k from the Grant Fund for the Emergency Operations Center construction project
C	Sheriff's Office	-	15,000	-	Appropriate funds from fund balance for Abulance Licenses
D	Clerk & Recorder's Office	-	-	-	Transfer \$65k from operating budget to Central Services fund to increase the fixed asset to replace the existing queuing system
E	Sheriff's Office	8,000	8,000	-	Recognize and appropriate \$8k for Property & Evidence revenue that was collected for Fines, Curfew, and Misc. (YTD revenue is \$7,454 more than budget.)
<i>SUBTOTAL General Fund</i>		<i>\$ 133,000</i>	<i>\$ 148,000</i>	<i>-</i>	
<b>Central Services Fund</b>					
F	Assessor's Office	-	25,215	-	Replace a vehicle that was totaled at the end of 2018
G	Open Spaces	35,000	35,000	-	Transfer from Open Spaces for the purchase of a laser level skid steer attachment
H	Sheriff's Office	-	36,198	-	Appropriate funds for the purchase of a replacement vehicle for one that was totaled
I	Information Technology	-	60,000	-	Appropriate funds from fund balance to purchase four servers to replace six existing assets. A budget package for two servers was withdrawn from 2019 budget when reductions were requested for General Fund.
D	Clerk & Recorder's Office	65,000	65,000	-	Recognize and appropriate \$65k to increase FA#302983
<i>SUBTOTAL Central Services Fund</i>		<i>\$ 100,000</i>	<i>\$ 221,413</i>	<i>-</i>	
<b>Grant Fund</b>					
B	Sheriff's Office	85,000	85,000	-	Recognize and appropriate \$85k from the Emergency Management Performance Grant and then transfer to the General Fund for the EOC Construction project
<i>SUBTOTAL Grant Fund</i>		<i>\$ 85,000</i>	<i>\$ 85,000</i>	<i>-</i>	
<b>Open Space Sales Tax Fund</b>					
G	Open Spaces	-	-	-	Transfer \$35k fo the Central Services fund to purchase a laser level skid steer attachment
<i>SUBTOTAL Open Spaces Fund</i>		<i>\$ -</i>	<i>\$ -</i>	<i>-</i>	
<b>Recreation District Fund</b>					
J	Open Spaces	-	376,603	-	Appropriate funds from fund balance for the active park elements for the Dove Valley Regional Park expansion project. The project is split with the Open Space Sales Tax Fund
<i>SUBTOTAL Recreation District Fund</i>		<i>\$ -</i>	<i>\$ 376,603</i>	<i>-</i>	
<b>Self Insurance Liability Fund</b>					
K	County Attorney	22,000	250,000	-	Recognize \$22k in revenue from insurance recoveries, and then appropriate \$250k from fund balance to cover anticipated insurance claims.
<i>SUBTOTAL Self Insurance Liability Fund</i>		<i>\$ 22,000</i>	<i>\$ 250,000</i>	<i>-</i>	
<b>Social Services Fund</b>					
A	Human Services	40,000	40,000	-	Recognize and transfer Medicaid Incentive Funds to hire a temp FTE for the 2020 Census Engagement within the County.
L	Human Services	68,000	85,000	-	Recognize \$68k and appropriate \$85k to contract w/ Aurora Mental Health for a Liason for clients entering into the Child Protection System
M	Human Services	44,800	56,000	-	Recognize \$44.8k and appropriate \$56k for the Fostering Health Futures contract
N	Human Services	140,000	140,000	1.00	Recognize and appropriate \$140k and authorize and increase of 1.0 FTE for an Information Technology Developer to manage the HSConnects system. This position would be managed by the IT Department. This position would be managed by the IT Department and financed by Human Services' deferred revenue.
O	Human Services	2,601,703	3,385,948	-	Recognize \$2,601,703 from the County Administration allocation of deferred revenue from state and federal funds. Then appropriate \$3,385,948 for the remodeling of the 1st and 2nd floors at Arapahoe Plaza.
<i>SUBTOTAL Social Services Fund</i>		<i>\$ 2,894,503</i>	<i>\$ 3,706,948</i>	<i>1.00</i>	
<b>TOTAL Discussion Needed</b>		<b><u>\$ 3,234,503</u></b>	<b><u>\$ 4,787,964</u></b>	<b><u>1.00</u></b>	

Code	Department	Revenue Amount	Expense Amount	FTEs	Description
<b>2019</b>					
<b>NEW REVENUE/BUDGET CLEANUP</b>					
<b>General Fund</b>					
P	Community Resources	4,850	4,850	-	Recognize and appropriate \$4,850 in sponsorships for the 2019 Volunteer Appreciation Event.
Q	Sheriff's Office	20,525	20,525	-	Recognize and appropriate \$20,525 in donations from the Back the Blue K9 Force for the purchase of three new K9 deputies.
<i>SUBTOTAL General Fund</i>		<i>\$ 25,375</i>	<i>\$ 25,375</i>	<i>-</i>	
<b>Grant Fund</b>					
R	Sheriff's Office	46,800	46,800	-	Recognize and appropriate \$46.8k for the 2019-2020 VALE Grant
<i>SUBTOTAL Grant Fund</i>		<i>\$ 46,800</i>	<i>\$ 46,800</i>	<i>-</i>	
<b>Infrastructure Fund</b>					
S	Public Works & Development	4,194,820	4,194,820	-	Recognize and appropriate \$4.2 million from Regional Transportation Improvement Fees, federal and local money for the Quincy/Gun Club Intersection and Quincy/E470 road projects.
<i>SUBTOTAL Infrastructure Fund</i>		<i>\$ 4,194,820</i>	<i>\$ 4,194,820</i>	<i>-</i>	
<b>Social Services Fund</b>					
T	Human Services	46,000	46,000	-	Recognize and appropriate \$46k for a contracted agent to help the State and counties during the transition period for the Federally mandated implementation of Family First Preventions Services Act. Arapahoe County will be the fiscal agent to pay the contract.
U	Human Services	60,000	60,000	-	Recognize and appropriate \$60k for TANF Block Grant funds to contract with the Denver Burnes Center on Poverty and Homelessness for an assessment of family homelessness in the tri-city region of Englewood, Littleton, and Sheridan.
V	Human Services	234,200	234,200	-	Recognize and appropriate \$234.2k for funds received the USDA to help individuals/families that are eligible, but not enrolled, for various assistance programs
<i>SUBTOTAL Social Services Fund</i>		<i>\$ 340,200</i>	<i>\$ 340,200</i>	<i>-</i>	
<b>TOTAL New Revenue/Budget Cleanup</b>		<b><u>\$ 4,607,195</u></b>	<b><u>\$ 4,607,195</u></b>	<b><u>-</u></b>	

## Schedule 2

General Fund Projection									
(Dollars in Millions)	Actual	Adopted	Amend.	Project.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Revenue</b>									
Taxes	115.2	121.5	121.5	121.4	124.7	129.0	133.3	138.0	142.6
Licenses & Permits	7.3	6.8	6.8	6.4	7.2	7.3	7.5	7.6	7.8
Intergovernmental	28.3	27.7	32.0	31.5	29.6	30.1	30.7	31.2	31.8
Charges for Services	24.1	22.2	22.2	23.8	23.2	23.4	23.8	24.2	24.7
Fines & Forfeits	0.4	0.8	0.8	0.4	0.8	0.8	0.8	0.8	0.8
Investment Earnings & Contrib.	3.5	3.4	3.4	3.5	3.4	3.4	3.4	3.4	3.4
Interfund Revenues & Rent	4.1	4.3	4.3	4.1	4.3	4.3	4.3	4.4	4.4
Transfers In	1.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Financing Sources	3.3	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1
<b>Total Revenue</b>	<b>187.8</b>	<b>189.7</b>	<b>194.0</b>	<b>194.2</b>	<b>196.4</b>	<b>201.4</b>	<b>206.8</b>	<b>212.8</b>	<b>218.5</b>
<b>Expenditures</b>									
Salaries	87.2	95.6	97.0	95.3	100.7	104.7	108.8	113.1	117.6
Employee Benefits	24.2	27.6	28.1	26.3	30.0	32.1	34.1	36.2	38.5
Supplies	6.1	6.4	7.4	6.8	6.3	6.4	6.3	6.4	6.3
Services & Other	47.9	48.7	50.8	48.6	48.5	48.2	48.8	49.2	49.1
Community Programs	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Capital Outlay	0.2	0.0	0.2	0.2	0.0	0.0	0.0	0.0	0.0
Central Services	2.3	2.7	2.7	2.7	2.8	2.8	2.9	2.9	3.0
Transfers Out	18.4	14.9	15.4	15.4	8.8	8.8	4.4	4.4	4.4
Other Uses/Miscellaneous	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>186.8</b>	<b>196.2</b>	<b>202.0</b>	<b>195.6</b>	<b>197.5</b>	<b>203.3</b>	<b>205.7</b>	<b>212.7</b>	<b>219.3</b>
<b>Net of Revenue/Expenditures</b>	<b>1.0</b>	<b>(6.5)</b>	<b>(8.0)</b>	<b>(1.5)</b>	<b>(1.1)</b>	<b>(1.9)</b>	<b>1.1</b>	<b>0.1</b>	<b>(0.9)</b>
<b>Adjustments to Revenue</b>	-	-	-	0.2	-	-	-	-	-
<b>Adjustments to Expenditures</b>									
Budget Packages/Supplementals	-	-	-	0.1	-	-	-	-	-
Reappropriations	-	-	-	-	-	-	-	-	-
TABOR Refund	-	-	-	-	0.7	-	-	-	-
Other Adjustments	-	-	-	-	-	-	-	-	-
<b>Total Adjustments to Expenditures</b>	-	-	-	<b>0.1</b>	<b>0.7</b>	-	-	-	-
<b>Total Net Revenue/Expenditures</b>	<b>1.0</b>	<b>(6.5)</b>	<b>(8.0)</b>	<b>(1.4)</b>	<b>(1.8)</b>	<b>(1.9)</b>	<b>1.1</b>	<b>0.1</b>	<b>(0.9)</b>
<b>Cumulative Balance</b>									
<b>Beginning Funds Available</b>	<b>56.7</b>	<b>57.8</b>	<b>57.8</b>	<b>57.8</b>	<b>56.3</b>	<b>54.5</b>	<b>52.6</b>	<b>53.7</b>	<b>53.8</b>
Change in Fund Balance	1.0	(6.5)	(8.0)	(1.4)	(1.8)	(1.9)	1.1	0.1	(0.9)
<b>Ending Funds Available</b>	<b>57.8</b>	<b>51.2</b>	<b>49.8</b>	<b>56.3</b>	<b>54.5</b>	<b>52.6</b>	<b>53.7</b>	<b>53.8</b>	<b>52.9</b>
<b>Board Designated Reserve</b>	<b>18.7</b>	<b>20.6</b>	<b>20.6</b>	<b>20.6</b>	<b>21.7</b>	<b>22.4</b>	<b>22.6</b>	<b>23.4</b>	<b>24.1</b>

## Schedule 3

Capital Expenditure Fund Projection									
(Dollars in Millions)	Actual	Adopted	Amend.	Project.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Revenue</b>									
Taxes	4.9	4.9	4.9	4.9	4.9	4.9	4.9	4.9	5.0
Licenses & Permits	-	-	-	-	-	-	-	-	-
Intergovernmental	0.0	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-	-
Fines & Forfeits	-	-	-	-	-	-	-	-	-
Investment Earnings & Contrib.	-	-	-	-	-	-	-	-	-
Interfund Revenues & Rent	-	-	-	-	-	-	-	-	-
Transfers In	10.4	6.1	6.1	6.1	-	-	-	-	-
Other Financing Sources	0.0	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>15.3</b>	<b>11.0</b>	<b>11.0</b>	<b>11.0</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>	<b>5.0</b>
<b>Expenditures</b>									
Salaries	-	-	-	-	-	-	-	-	-
Employee Benefits	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Services & Other	0.4	0.1	1.2	1.1	0.1	0.1	0.1	0.1	0.1
Community Programs	-	-	-	-	-	-	-	-	-
Capital Outlay	6.6	7.9	13.4	10.4	8.6	11.4	6.5	4.1	3.2
Central Services	-	-	-	-	-	-	-	-	-
Transfers Out	5.7	5.0	5.0	5.0	6.1	6.1	7.1	8.6	16.1
Other Uses/Miscellaneous	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>12.7</b>	<b>12.9</b>	<b>19.6</b>	<b>16.4</b>	<b>14.8</b>	<b>17.6</b>	<b>13.7</b>	<b>12.7</b>	<b>19.4</b>
<b>Net of Revenue/Expenditures</b>	<b>2.6</b>	<b>(1.9)</b>	<b>(8.7)</b>	<b>(5.4)</b>	<b>(9.9)</b>	<b>(12.7)</b>	<b>(8.8)</b>	<b>(7.9)</b>	<b>(14.4)</b>
<b>Adjustments to Revenue</b>	-	-	-	-	-	-	-	-	-
<b>Adjustments to Expenditures</b>									
Budget Packages/Supplementals	-	-	-	-	-	-	-	-	-
Reappropriations	-	-	-	-	2.5	-	-	-	-
Capital Funding Gap	-	-	-	-	(9.9)	(12.7)	(8.8)	(7.9)	(14.4)
<b>Total Adjustments to Expenditures</b>	-	-	-	-	<b>(7.4)</b>	<b>(12.7)</b>	<b>(8.8)</b>	<b>(7.9)</b>	<b>(14.4)</b>
<b>Total Net Revenue/Expenditures</b>	<b>2.6</b>	<b>(1.9)</b>	<b>(8.7)</b>	<b>(5.4)</b>	<b>(2.5)</b>	-	-	-	-
<b>Cumulative Balance</b>									
<b>Beginning Funds Available</b>	<b>6.5</b>	<b>9.1</b>	<b>9.1</b>	<b>9.1</b>	<b>3.7</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>
Change in Fund Balance	2.6	(1.9)	(8.7)	(5.4)	(2.5)	-	-	-	-
<b>Ending Funds Available</b>	<b>9.1</b>	<b>7.2</b>	<b>0.5</b>	<b>3.7</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>
Restrict/Commit/Assigned	-	-	-	-	-	-	-	-	-
<b>Funds Available for Appropriation</b>	<b>9.1</b>	<b>7.2</b>	<b>0.5</b>	<b>3.7</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>

Schedule 4									
Social Services Fund Projection									
(Dollars in Millions)	Actual	Adopted	Amend.	Project.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Revenue</b>									
Taxes	14.1	14.7	14.7	14.7	15.1	15.8	16.4	17.0	17.6
Licenses & Permits	-	-	-	0.0	-	-	-	-	-
Intergovernmental	49.0	46.0	47.1	47.5	52.3	51.8	54.1	56.9	59.2
Charges for Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fines & Forfeits	-	-	-	-	-	-	-	-	-
Investment Earnings & Contrib.	-	-	-	-	-	-	-	-	-
Interfund Revenues & Rent	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-
Other Financing Sources	0.8	0.7	0.7	0.9	0.7	0.8	0.8	0.8	0.8
<b>Total Revenue</b>	<b>63.9</b>	<b>61.4</b>	<b>62.6</b>	<b>63.1</b>	<b>68.2</b>	<b>68.3</b>	<b>71.3</b>	<b>74.7</b>	<b>77.6</b>
<b>Expenditures</b>									
Salaries	31.7	33.8	34.2	34.6	36.2	37.6	39.1	40.7	42.3
Employee Benefits	9.2	10.2	10.4	10.1	11.5	12.2	13.0	13.9	14.9
Supplies	0.4	0.3	0.4	0.4	0.3	0.3	0.3	0.3	0.3
Services & Other	3.7	3.4	3.5	3.4	3.5	3.5	3.5	3.5	3.5
Community Programs	13.4	12.5	13.0	13.9	13.0	13.5	14.1	14.6	15.2
Capital Outlay	2.6	-	0.2	0.2	3.4	-	-	-	-
Central Services	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Transfers Out	1.5	0.0	0.0	0.1	-	-	-	-	-
Other Uses/Miscellaneous	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>64.0</b>	<b>61.8</b>	<b>63.2</b>	<b>64.0</b>	<b>69.3</b>	<b>68.7</b>	<b>71.5</b>	<b>74.5</b>	<b>77.7</b>
<b>Net of Revenue/Expenditures</b>	<b>(0.1)</b>	<b>(0.3)</b>	<b>(0.6)</b>	<b>(0.9)</b>	<b>(1.2)</b>	<b>(0.4)</b>	<b>(0.2)</b>	<b>0.1</b>	<b>(0.1)</b>
<b>Adjustments to Revenue</b>	-	-	-	-	-	-	-	-	-
<b>Adjustments to Expenditures</b>									
Budget Packages/Supplementals	-	-	-	-	-	-	-	-	-
Reappropriations	-	-	-	-	-	-	-	-	-
Other Adjustments	-	-	-	-	-	-	-	-	-
<b>Total Adjustments to Expenditures</b>	-	-	-	-	-	-	-	-	-
<b>Total Net Revenue/Expenditures</b>	<b>(0.1)</b>	<b>(0.3)</b>	<b>(0.6)</b>	<b>(0.9)</b>	<b>(1.2)</b>	<b>(0.4)</b>	<b>(0.2)</b>	<b>0.1</b>	<b>(0.1)</b>
<b>Cumulative Balance</b>									
<b>Beginning Funds Available</b>	<b>9.9</b>	<b>9.9</b>	<b>9.9</b>	<b>9.9</b>	<b>9.0</b>	<b>7.8</b>	<b>7.4</b>	<b>7.2</b>	<b>7.3</b>
Change in Fund Balance	(0.1)	(0.3)	(0.6)	(0.9)	(1.2)	(0.4)	(0.2)	0.1	(0.1)
<b>Ending Funds Available</b>	<b>9.9</b>	<b>9.5</b>	<b>9.3</b>	<b>9.0</b>	<b>7.8</b>	<b>7.4</b>	<b>7.2</b>	<b>7.3</b>	<b>7.2</b>
Restrict/Commit/Assigned	(2.1)	(2.1)	(2.1)	(2.1)	(2.3)	(2.3)	(2.4)	(2.5)	(2.6)
<b>Funds Available for Appropriation</b>	<b>7.7</b>	<b>7.4</b>	<b>7.2</b>	<b>6.9</b>	<b>5.5</b>	<b>5.2</b>	<b>4.8</b>	<b>4.8</b>	<b>4.6</b>

## Schedule 5

Arapahoe Law Enforcement Authority Fund									
(Dollars in Millions)	Actual	Adopted	Amend.	Project.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Revenue</b>									
Taxes	7.2	7.3	7.3	7.3	8.6	8.7	8.9	9.0	9.2
Licenses & Permits	-	-	-	-	-	-	-	-	-
Intergovernmental	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Charges for Services	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Fines & Forfeits	0.4	0.5	0.5	0.3	0.5	0.5	0.5	0.5	0.5
Investment Earnings & Contrib.	0.1	-	-	-	-	-	-	-	-
Interfund Revenues & Rent	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-
Other Financing Sources	0.0	-	-	0.0	-	-	-	-	-
<b>Total Revenue</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>7.8</b>	<b>9.3</b>	<b>9.4</b>	<b>9.6</b>	<b>9.8</b>	<b>9.9</b>
<b>Expenditures</b>									
Salaries	5.3	5.5	5.5	5.5	5.7	5.9	6.2	6.4	6.7
Employee Benefits	1.7	1.7	1.7	1.6	1.8	1.9	2.0	2.1	2.3
Supplies	0.2	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Services & Other	0.7	0.5	0.5	0.4	0.5	0.4	0.4	0.4	0.4
Community Programs	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Central Services	0.7	0.6	0.6	0.7	0.6	0.6	0.6	0.6	0.6
Transfers Out	1.1	0.0	0.0	0.0	-	-	-	-	-
Other Uses/Miscellaneous	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>9.7</b>	<b>8.7</b>	<b>8.7</b>	<b>8.5</b>	<b>9.0</b>	<b>9.1</b>	<b>9.5</b>	<b>9.9</b>	<b>10.3</b>
<b>Net of Revenue/Expenditures</b>	<b>(1.8)</b>	<b>(0.7)</b>	<b>(0.7)</b>	<b>(0.8)</b>	<b>0.3</b>	<b>0.3</b>	<b>0.1</b>	<b>(0.2)</b>	<b>(0.4)</b>
<b>Adjustments to Revenues</b>	-	-	-	-	-	-	-	-	-
<b>Adjustments to Expenditures</b>									
Budget Packages/Supplementals	-	-	-	-	-	-	-	-	-
Reappropriations	-	-	-	-	-	-	-	-	-
Other Adjustments	-	-	-	-	-	-	-	-	-
<b>Total Adjustments to Expenditures</b>	-	-	-	-	-	-	-	-	-
<b>Total Net Revenue/Expenditures</b>	<b>(1.8)</b>	<b>(0.7)</b>	<b>(0.7)</b>	<b>(0.8)</b>	<b>0.3</b>	<b>0.3</b>	<b>0.1</b>	<b>(0.2)</b>	<b>(0.4)</b>
<b>Cumulative Balance</b>									
<b>Beginning Funds Available</b>	<b>9.3</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>	<b>6.8</b>	<b>7.0</b>	<b>7.3</b>	<b>7.4</b>	<b>7.2</b>
Change in Fund Balance	(1.8)	(0.7)	(0.7)	(0.8)	0.3	0.3	0.1	(0.2)	(0.4)
<b>Ending Funds Available</b>	<b>7.5</b>	<b>6.9</b>	<b>6.9</b>	<b>6.8</b>	<b>7.0</b>	<b>7.3</b>	<b>7.4</b>	<b>7.2</b>	<b>6.9</b>
Policy Reserve	(1.2)	(1.4)	(1.4)	(1.4)	(1.5)	(1.5)	(1.6)	(1.7)	(1.7)
<b>Funds Available for Appropriation</b>	<b>6.4</b>	<b>5.4</b>	<b>5.4</b>	<b>5.3</b>	<b>5.5</b>	<b>5.8</b>	<b>5.8</b>	<b>5.6</b>	<b>5.1</b>

## Schedule 6

Road & Bridge Fund									
(Dollars in Millions)	Actual	Adopted	Amend.	Project.	Forecast				
	2018	2019	2019	2019	2020	2021	2022	2023	2024
<b>Revenue</b>									
Taxes	6.7	6.2	6.2	6.2	6.2	6.2	6.2	6.2	6.3
Licenses & Permits	0.4	0.3	0.3	0.4	0.3	0.4	0.4	0.4	0.4
Intergovernmental	9.7	9.9	9.9	10.0	9.9	10.0	10.2	10.3	10.4
Charges for Services	0.0	-	-	-	-	-	-	-	-
Fines & Forfeits	-	-	-	-	-	-	-	-	-
Investment Earnings & Contrib.	-	-	-	-	-	-	-	-	-
Interfund Revenues & Rent	0.0	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-
Other Financing Sources	0.0	0.1	0.1	0.0	0.1	0.1	0.1	0.1	0.1
<b>Total Revenue</b>	<b>16.8</b>	<b>16.4</b>	<b>16.4</b>	<b>16.6</b>	<b>16.5</b>	<b>16.6</b>	<b>16.8</b>	<b>16.9</b>	<b>17.1</b>
<b>Expenditures</b>									
Salaries	2.9	3.3	3.3	3.2	3.4	3.5	3.7	3.8	3.9
Employee Benefits	1.0	1.1	1.1	1.0	1.2	1.3	1.4	1.5	1.6
Supplies	2.9	4.1	3.3	3.0	3.9	3.5	3.5	3.5	3.5
Services & Other	6.8	5.2	6.8	7.0	5.2	5.2	5.2	5.2	5.2
Community Programs	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Central Services	2.6	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7
Transfers Out	0.2	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Other Uses/Miscellaneous	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>16.3</b>	<b>16.9</b>	<b>17.7</b>	<b>17.4</b>	<b>16.9</b>	<b>16.7</b>	<b>16.9</b>	<b>17.1</b>	<b>17.3</b>
<b>Net of Revenue/Expenditures</b>	<b>0.5</b>	<b>(0.5)</b>	<b>(1.3)</b>	<b>(0.9)</b>	<b>(0.4)</b>	<b>(0.1)</b>	<b>(0.1)</b>	<b>(0.1)</b>	<b>(0.2)</b>
<b>Adjustments to Revenue</b>	-	-	-	-	-	-	-	-	-
<b>Adjustments to Expenditures</b>									
Budget Packages/Supplementals	-	-	-	-	-	-	-	-	-
Reappropriations	-	-	-	-	-	-	-	-	-
Other Adjustments	-	-	-	-	-	-	-	-	-
<b>Total Adjustments to Expenditures</b>	-	-	-	-	-	-	-	-	-
<b>Total Net Revenue/Expenditures</b>	<b>0.5</b>	<b>(0.5)</b>	<b>(1.3)</b>	<b>(0.9)</b>	<b>(0.4)</b>	<b>(0.1)</b>	<b>(0.1)</b>	<b>(0.1)</b>	<b>(0.2)</b>
<b>Cumulative Balance</b>									
<b>Beginning Funds Available</b>	<b>3.7</b>	<b>4.2</b>	<b>4.2</b>	<b>4.2</b>	<b>3.3</b>	<b>2.9</b>	<b>2.8</b>	<b>2.8</b>	<b>2.6</b>
Change in Fund Balance	0.5	(0.5)	(1.3)	(0.9)	(0.4)	(0.1)	(0.1)	(0.1)	(0.2)
<b>Ending Funds Available</b>	<b>4.2</b>	<b>3.7</b>	<b>2.9</b>	<b>3.3</b>	<b>2.9</b>	<b>2.8</b>	<b>2.8</b>	<b>2.6</b>	<b>2.5</b>
Restrict/Commit/Assigned	(2.7)	(2.8)	(3.0)	(3.0)	(2.8)	(2.8)	(2.8)	(2.8)	(2.9)
<b>Funds Available for Appropriation</b>	<b>1.5</b>	<b>0.9</b>	<b>(0.0)</b>	<b>0.4</b>	<b>0.1</b>	<b>0.1</b>	<b>(0.1)</b>	<b>(0.2)</b>	<b>(0.4)</b>

**Alternatives**

The Board of County Commissioners can give staff direction to advance the supplemental appropriation requests for formal adoption during a public hearing on August 20<sup>th</sup> or decide to not supplement the budget at this time.

**Fiscal Impact**

The fiscal impact will be the net amount of supplemental requests approved during this study session to be formally adopted by resolution at a public hearing on August 20<sup>th</sup>, 2019.

**Approved By:**

Janet J. Kennedy, Finance Director

John Christofferson, Deputy County Attorney